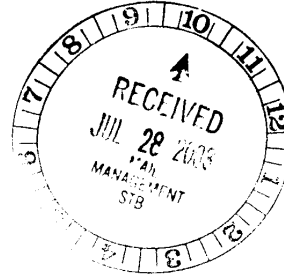


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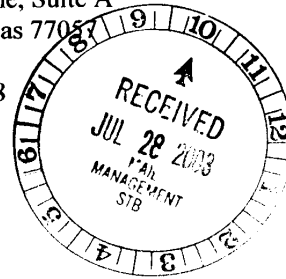
To: Honorable Vernon A. Williams
From: Ed deZevallos
Subject: July 31 - Outline of oral presentation (KCS application)
Date: July 25, 2003

Below is an outline of the brief remarks that I propose to deliver at an oral presentation at the July 31st hearing in my support of KCS' application to acquire the controlling stock ownership in The Texas Mexican Railway Company.

- Introduction
- Effects of KCS' control on future investment of capital and management in Mexico.
- Positive effects of the transaction to cities and shippers located on KCS' line.
- Long-term effects of the transaction to U.S. shippers because of the current monopoly of Texas-Mexico train traffic now held by Union Pacific.
- The encouragement of rail vs truck traffic and the effect on the security of the U.S.
- Summary

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July 21, 2003
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The Honorable Vernon A. Williams
Secretary, Surface Transportation Board
1925 K Street, N.W.
Washington, D.C 20423-001

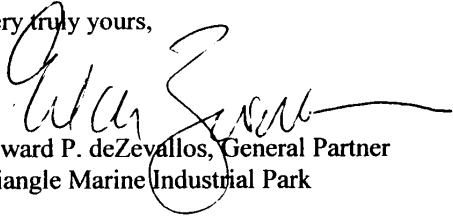
Dear Mr. Williams:

We are the owners of a 400 acre industrial park (Triangle Marine Industrial Park) in Beaumont, Texas; Kansas City Southern Railway (KCS) provides our project with rail service.

We believe that their control of the Texas Mexican Railway Company is in the best interests of Texas shippers, and I am respectfully requesting ten minutes to present our opinion on this subject to the Committee at the hearing scheduled on July 31st in Washington.

I will forward you an outline of the remarks that I would present by July 25th. Please let me know if I will have an opportunity to speak at this hearing.

Very truly yours,


Edward P. deZevallos, General Partner
Triangle Marine Industrial Park