

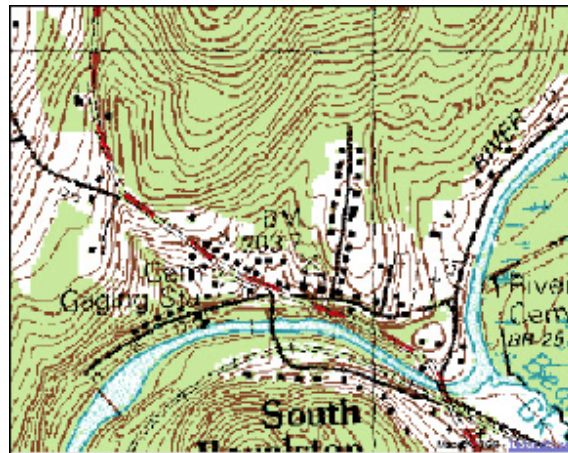
August 20, 2007

To: David Armstrong Fink
President, Pan Am Railways

RE: Death and Taxes in Royalston, a small rural Massachusetts community.
Pan Am Railroad's role as a good corporate citizen hangs in the balance

Dear David,

I had a kindly older lady (she's in her 90's) call me up, I'm a local selectman, and ask me a really tough question, one that only you can answer. She asked me, as those three big PAN AM Railway diesel engines had been idling, going on 15 or 20 hours in that temperature inversion, down in the narrow gorge, next to the route 68 bridge, beside the river, in our little village of South Royalston, near her house ... just like the topographic picture you see here, where the tracks go along south side of the river in an arc.



...She asked me if I knew who the president of PAN AM railways was. I said I did, "It was David Armstrong Fink", but I hadn't had the opportunity to meet him yet. Then she asked me the question that only you can answer, David. She said to me, "Do you think that Mr. David Armstrong Fink would do what these engines are doing to my lungs, to his grandmother? You see, she hadn't been able to go outside to visit her elderly friends in the village, or go to the village store, because those choking fumes were so heavy, there in the gorge, where they had been trapped, you know, just heavy and thick across the river, in amongst all those houses by that inversion.

But I said that I would ask ... I promised that I would ask you that question for her. She has survived the First World War, the Second World War, the Korean War, the those wars in Iraq and Afghanistan, and she wonders if she is going to have to die of emphysema here in the village of her birth, after all those years. As they say in those moving pictures ... Tell her it isn't so David ... Could you do that for her, and for several dozen of her elderly neighbors and those young kids on their way to school next week.

And while you're at it, why don't you pay your taxes. You're two years behind, and we're going to put your land in tax title soon, and you'll have no place to run your trains. So, tell her you're going to stop parking your trains in our village, and clean up the air, and that you'll pay your taxes ... she has for 70 or more years. Are you going to let a 90 year old lady embarrass you like that? David, Can you do that for her and for us? We would sure appreciate it. Thank You

Jon Hardie
For the Board of Selectman
Royalston, MA 01368

CC. Pan Am Staff: Culliford, Willey, Geary, Bostwick, Crawford & Nelson
CC. Mass DEP Regulatory Staff: Goff, Montamedi & Baker
CC Royalston Select Board: Alger, West & Hardie
CC Royalston Board of Health: Leger