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Ms. Cynthia T. Brown
Chief, Section of Administration
Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D.C. 20423-0001

**RE: Ex Parte No. 670 (Sub-No. 2),
Notice of Rail Energy Transportation Advisory Committee Vacancy**

Dear Ms. Brown:

It is my pleasure to nominate Emily F. Regis to serve as a member of the Surface Transportation Board's Rail Energy Transportation Advisory Committee (RETAC).

I am pleased to nominate Emily because of her thorough knowledge of all facets of energy transportation, her many years of experience in managing fuels and fuel transportation at Arizona Electric Power Cooperative, Inc. (AEPCO), and her interest in the work of the RETAC and high esteem and involvement in the coal and rail industry in general. Formed in 1961, AEPCO, one of 62 rural electric generation and transmission cooperatives in the nation, provides electric power to more than 400,000 people in Arizona, California, and New Mexico. AEPCO is committed to delivering safe, reliable, and affordable electricity to the mostly rural areas it serves. Controlling costs has remained one of AEPCO's top priorities, and Emily has worked diligently to find ways to efficiently and effectively manage the coal supply and coal transportation for AEPCO's coal units at the Apache Generating Station located in Cochise, Arizona.

Emily started at AEPCO in 1999 as an administrative secretary in our law department. Within six months, she advanced to the position of Fuels Resource Administrator, which she has held for what now approaches nineteen years. Early in her tenure, our fuel arrangements became much more complicated when our primary coal source in New Mexico closed. AEPCO built a coal blending facility at Apache to allow us to source coal supply from other sources in the West. The flexibility brought complexity in terms of procuring coal from multiple origins (New Mexico, Colorado, and the Powder River Basin) under diverse arrangements (spot and longer-term), with differing transportation arrangements (single-line and two carrier, contract and tariff), including, unfortunately, two rounds of rate litigation, in order to provide economic service to our Members and comply with ever more demanding operational and environmental requirements. Her job and

AEPCO's mission has also been made more challenging in recent years by environmental requirements for regional haze, SO₂, NO_x, mercury, and other air toxics, as well as the challenges of trying to dispatch coal-fired power in the face of low gas prices and ever more available renewables.

During this time, Emily's role has grown from tracking day-to-day activities and supporting longer-term decisions to developing and implementing overall strategy. Her role now encompasses all aspects of the fuel supply chain for Apache Station, from coal and rail negotiations, logistics and planning, rail car leasing and rail car maintenance, administration and management of fuel supply and transportation contracts, reporting to government agencies, as well as fly ash sales and the procurement and management of environmental control chemicals. She reports regularly to me and makes frequent presentations to our Board of Directors at our monthly meetings.

During her time, she and AEPCO have also had to cope with periodic fluctuations in coal availability as well as variances in the timeliness and predictability of rail deliveries. In particular, she worked with our carriers to maintain deliveries and an adequate stockpile even in 2005 and 2014, when transportation constraints were impacting the entire nation and some coal plants ran out of fuel. Throughout her tenure, she has managed to maintain solid working relationships with our railroad carriers, Union Pacific (UP) and BNSF Railway (BNSF), even in the midst of contentious rate case litigation. She has also dealt with coal companies during periods of bankruptcy and when coal supplies were tight, and she has also extensive experiences in the vagaries of the market for railcars.

Before coming to Arizona, and even while she was obtaining her BA in English from the University of Wyoming, Emily served as an advertising account executive for the Laramie Daily Boomerang in Laramie, Wyoming. She produced and developed display advertising by developing and maintaining relationships with 90-100 business owners. At an early age, she knew how to establish solid working relationships and provide value on a one-on-one basis.

Since 2008, Emily has been heavily involved in the leadership with the National Coal Transportation Association (NCTA). She served as Chair of NCTA's Education Committee from 2008-2013. Starting in 2012, she has served in the overall leadership positions as Treasurer (2012-2016), Vice President (2015-2017) and President (2017 and continuing). She could not have ascended to the senior leadership of NCTA without earning the support of her colleagues at other utilities and the respect of counterparts at coal companies and railroads. At NCTA, she has had to address the economic and environmental challenges that the utility, energy, and railroad industries confront on a daily basis. Beyond that, she has demonstrated her ability to work pleasantly and productively with those that have differing economic interests.

In short, Emily is an ideal candidate to participate in RETAC along with a variety of representatives from across the spectrum of industry stakeholders. She has the desired industry knowledge covering all aspects of the coal transportation supply chain, the range of experience to contribute to discussion of the transportation and related issues facing today's energy and rail industry, and the temperament to engage with others.

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For these reasons, I highly recommend that Emily be selected to become a RETAC member. Attached is a copy of Emily's resume. Emily is willing to serve in this position for a three-year term as a representative for the rural electric cooperative sector, and she is not a federally-registered lobbyist. Please do not hesitate to contact me if there are any questions or clarifications regarding Emily's candidacy.

Respectfully yours,



Patrick F. Ledger

Chief Executive Officer

Arizona Electric Power Cooperative, Inc.

Emily F. Regis

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Skills Summary

Coal Supply and
Transportation
Environmental
Compliance

Contract Negotiations
Contract Administration
Project Management
Logistics and Planning

Data analysis
Technical and Business Writing
Litigation Coordination

Work History: Arizona Electric Power Cooperative, Inc. (AEP CO) – Benson, AZ

2000 – Present: Fuels Resource Administrator:

Negotiate and manage coal supply and transportation contracts for coal-fired generation power plant at Apache Generation Station in Cochise, AZ. Negotiate and administer contracts, work directly with coal producers and railroads, conduct planning, and direct daily operational coal and transportation activities. Make presentations and recommendations regarding coal and transportation purchases and strategic goals and objectives directly to AEP CO CEO and Board of Directors. Conduct economic analysis of coal and transportation costs to develop procurement strategy. Monitor and manage coal inventories for appropriate fuel blending operational plan. Direct daily rail car maintenance and rail car fleet management activities. Manage fly ash contract and environmental compliance chemical supply contracts. Maintain working relationship with outside organizations, consultants, and industry contacts. Manages coal and transportation budget and fuel cost reporting.

November 1999 – April 2000: Administrative Secretary Legal Department:

Provide administrative support to Corporate Counsel and Legal Department staff. Research and prepare legal documents and help coordinate litigation. Prepare reports for Board of Directors. Maintain legal filing system.

Cochise County Government – Bisbee, AZ

Assessor's Office: 1997 -1999; Administrative Assistant: Provide administrative support to Assessor. Research and compile data for tax court cases. Manage budget and purchase requisitions.

Sheriff's Office: 1995 – 1997: Administrative Assistant: Provide administrative support to Sheriff, Chief Deputy, Division Commanders and Deputies. Handle questions and complaints from public.

Laramie Daily Boomerang, Laramie Newspapers – Laramie, WY

1985 – 1994: Advertising Account Executive: Produce and sell display advertising for daily newspaper. Establish and maintain relationships with 90-100 business owners and organize their advertising requests to meet newspaper requirements and deadlines. Scheduled, designed and produced advertising for special promotional newspaper supplements and special issues.

Education:

BA in English 1989, University of Wyoming – Laramie, WY

Business Management Leadership Certificate. 2006 – Pima Community College – Tucson, AZ

Industry Association Participation and Experience:

National Coal Transportation Association – Board of Directors since 2012, President (2017-present), Vice President (2015-2017), and Treasurer (2012-2016); Education Committee Chair (2008-2013)

Western Coal Traffic League – Designated Representative

Freight Rail Customer Alliance – Designated Representative and Vice President