Warrior Met Coal, Inc.
16243 Highway 216
Brookwood, Alabama 35444

Walter J. Scheller, III
Chief Executive Officer

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November 17, 2026

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Office of Chief Counsel
November 19, 2026
Part of
Public Record

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street, SW
Washington, DC 20423

Subject: Support for the Proposed Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

Warrior Met Coal ("Warrior") welcomes the opportunity to comment as the Board considers the proposed combination of Union Pacific and Norfolk Southern. As a Norfolk Southern customer, Warrior supports the Board's consideration of the proposal, which we believe has the potential to deliver meaningful benefits for customers and the broader rail network.

Headquartered in Brookwood, Alabama, Warrior produces premium hard-coking coal for steelmakers in the United States and around the world. Dependable, efficient rail service is integral to our supply chain, and we closely monitor developments that could affect rail service and the broader transportation network.

In recent years, Warrior and Norfolk Southern have built a collaborative, partner-driven relationship that has helped unlock new business opportunities for our company. That experience has been productive, and it is the basis for our optimism in what a combined railroad may be able to deliver.

Should the Board approve the transaction, we are hopeful that the partnership-oriented approach we have experienced with Norfolk Southern can continue to grow and flourish on the larger platform a combined railroad may provide. Greater scale and an expanded network may present meaningful opportunities to strengthen service, extend reach, and drive investment that benefits customers, and we are optimistic those opportunities can be realized.

We appreciate the Board's careful and thorough review of this proposal. Warrior values its relationships with railroads and industry participants across the supply chain, and we look forward to continued collaboration as the process advances.

Thank you for your consideration and for the opportunity to share our perspective.

Respectfully,

Walter J. Scheller, III
Chief Executive Officer

CERTIFICATE OF SERVICE

I certify that I caused the foregoing to be served electronically or by first-class mail, postage pre-paid, on the Secretary of Transportation, the Attorney General of the United States, Applicants' representatives, Administrative Law Judge Jenifer Soulikias, and all parties of record in this proceeding.

/s/ Nicholas S. Johnson
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