



Christopher L. Boerm
President
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EP 670 (Sub-No. 2)

312295

September 11, 2026

The Honorable Patrick Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

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RE: Nomination of Chris Elwick for Surface Transportation Board Rail Energy Transportation Advisory Committee (RETAC)

Dear Chairman Fuchs:

I am pleased to nominate and recommend Chris Elwick to the Surface Transportation Board's Rail Energy Transportation Advisory Committee, specifically to fill the biofuel processor/distributor vacancy.

ADM is one of the world's largest agricultural processors and food ingredient providers, and our transportation network depends on reliable, efficient, and competitive freight rail service. Our rail footprint includes a substantial private railcar fleet, significant annual rail expenditures, and the movement of agricultural, food, feed, fuel, and industrial products across North America. That scale gives ADM a broad view of the opportunities and challenges facing rail customers, rail carriers, and the broader freight network. ADM is also a significant producer and manufacturer of biofuels, including biodiesel and ethanol.

Chris has had a 34-year career with ADM at the intersection of freight rail service, transportation operations, commercial logistics, and agricultural supply chains. His extensive experience managing biofuel movements by rail, combined with his sound judgment and constructive approach to problem solving, would make him an invaluable contributor to RETAC. He currently serves as Assistant Vice President of North America Rail Logistics, leading the team responsible for managing ADM's approximately 32,000 private railcars across the United States, Canada, and Mexico. Chris is a 1991 graduate of Iowa State University, where he earned a Bachelor of Science in Business Administration with an emphasis in Transportation and Logistics.

Together with his team, Chris manages the utilization and optimization of ADM's fleet and works closely with ADM's business units to align fleet size and availability with operational needs. This work is essential to keeping ADM plants and customers' supply chains moving without interruption, including supply chains tied to ethanol, biodiesel, and feedstocks for the broader biofuels industry. His role gives him a direct operational understanding of how rail service, equipment availability, network performance, and customer needs intersect.

Chris also brings broad transportation experience from prior ADM leadership roles. He has held managerial positions within ADM's private trucking operation, which included approximately 400 drivers and trucks and roughly 1,100 trailers. He has also worked in rail logistics and oilseed byproduct sales for ADM's oilseeds business, including sales tied to the early development of the biodiesel



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industry. This combination of rail, trucking, fleet management, and biofuels-related experience gives him a practical, well-rounded perspective that would serve the advisory committee well.

In my experience, Chris approaches complex transportation issues with facts, candor, and a focus on workable solutions. He understands both the commercial realities facing rail customers and the operating constraints faced by carriers. Chris would bring to the RETAC advice informed by decades of hands-on experience moving agricultural, food, feed, fuel, and industrial products across North America.

For these reasons, I am pleased to nominate and strongly recommend Chris Elwick for service on the Surface Transportation Board's Rail Energy Transportation Advisory Committee.

Thank you for your consideration.

Sincerely,

A handwritten signature in blue ink that reads "Christopher L. Boerm".

Christopher L. Boerm
President, ADM Transportation

Additional Information Statements and Representations:

- Mr. Chris Elwick, Chris.Elwick@adm.com, 217-451-4090.
- Mr. Elwick is willing to serve as a member of RETAC.
- Mr. Elwick is willing to serve in a representative capacity.

