



SIDLEY AUSTIN LLP
1501 K STREET, N.W.
WASHINGTON, DISTRICT OF COLUMBIA 20005
+1 202 736 8000
+1 202 736 8711 FAX

+1 202 736 8889
RATKINS@SIDLEY.COM

UP-84/NS-82

311855

July 27, 2026

Via E-Filing

Chief of Case Administration
Office of Chief Counsel
Surface Transportation Board
395 E Street, SW

ENTERED
Office of Chief Counsel
July 27, 2026
Part of
Public Record

Re: Docket No. FD 36873, *Union Pacific Corp., et al—Control—Norfolk Southern Corp., et al.*

Dear Chief of Case Administration:

Enclosed for e-filing by Applicants Union Pacific Corporation, Union Pacific Railroad Company, Norfolk Southern Corporation, and Norfolk Southern Railway Company, in the above-referenced proceeding, is a Notice of Adoption of Previously Filed Verified Statement and Substitution of Sponsoring Witness and accompanying Verified Statement of Brian Barr, Norfolk Southern Railway Company's Chief Operating Officer.

Please contact me with any questions.

Sincerely,

/s/ Raymond A. Atkins

Raymond A. Atkins, Ph.D.

cc: ALJ Soulikias
All Parties of Record

BEFORE THE
SURFACE TRANSPORTATION BOARD

DOCKET NO. FD 36873

UNION PACIFIC CORPORATION AND UNION PACIFIC RAILROAD
COMPANY

—CONTROL—

NORFOLK SOUTHERN CORPORATION AND NORFOLK SOUTHERN
RAILWAY COMPANY

**NOTICE OF ADOPTION OF PREVIOUSLY FILED VERIFIED
STATEMENT AND SUBSTITUTION OF SPONSORING WITNESS**

1. Applicants¹ respectfully submit this Notice of Adoption of Previously Filed Verified Statement and Substitution of Sponsoring Witness.
2. Exhibit 13 to the Amended Application filed on April 30, 2026 in the above-captioned docket is an Operating Plan and Joint Verified Statement of Eric Gehringer and John F. Orr (the “Operating Plan”). At the time the Operating Plan was submitted, John F. Orr served as Chief Operating Officer of Norfolk Southern. Mr. Orr is no longer employed by Norfolk Southern.

¹ Applicants are UPC and UP (collectively, “Union Pacific”) and NSC and NS (collectively, “Norfolk Southern”). Applicants use the abbreviations set forth in the Table of Abbreviations in the Amended Application.

3. Brian Barr was appointed Chief Operating Officer of Norfolk Southern Railway Company effective June 1, 2026, succeeding John F. Orr. As Chief Operating Officer, Mr. Barr now has responsibility for the operating functions that were within Mr. Orr's responsibility when the Operating Plan was submitted.

4. As reflected in the attached Verified Statement, Mr. Barr has carefully reviewed the Operating Plan in its entirety, together with the information and materials upon which it is based, and he is adopting that statement and verifying that each statement with respect to Norfolk Southern's operations therein is true and correct to the best of his knowledge, information, and belief.

5. Eric Gehringer remains a sponsoring witness for the Gehringer-Orr Verified Statement, and this Notice does not alter or affect Mr. Gehringer's sponsorship of that testimony, or otherwise supplement, modify, or revise the evidence previously submitted by Applicants.

Respectfully submitted,

/s/ Raymond A. Atkins
RAYMOND A. ATKINS
CARRIE C. MAHAN
MATTHEW J. WARREN
ALLISON C. DAVIS
MARC A. KORMAN
Sidley Austin LLP
1501 K Street, N.W.
Washington, DC 20005
(202) 736-8000

JASON M. MORRIS
JOSEPH H. CARPENTER IV
THOMAS E. ZOELLER
HANNA M. CHOUEST
T. MATTHEW LOCKHART
Norfolk Southern Railway Company
650 W. Peachtree Street NW
Atlanta, GA 30308

*Attorneys for Norfolk Southern
Corporation and Norfolk Southern
Railway Company*

July 27, 2026

/s/ Michael L. Rosenthal
MICHAEL L. ROSENTHAL
DEREK LUDWIN
JAMES J. O'CONNELL
MATTHEW J. GLOVER
PEGAH NABILI
Covington & Burling LLP
One CityCenter
850 Tenth Street, NW
Washington, DC 20001
(202) 662-6000

CHRISTINA B. CONLIN
JAMES B. BOLES
TONYA W. CONLEY
TANYA L. SPRATT
Union Pacific Railroad Company
1400 Douglas Street
Omaha, NE 68179

*Attorneys for Union Pacific
Corporation and Union Pacific
Railroad Company*

BEFORE THE
SURFACE TRANSPORTATION BOARD

DOCKET NO. FD 36873

UNION PACIFIC CORPORATION AND UNION PACIFIC RAILROAD
COMPANY

—CONTROL—

NORFOLK SOUTHERN CORPORATION AND NORFOLK SOUTHERN
RAILWAY COMPANY

VERIFIED STATEMENT

OF

BRIAN BARR

1. My name is Brian Barr. I am currently the Chief Operating Officer of Norfolk Southern Railway Company.

2. I have been employed by Norfolk Southern since September 2024. In my current position, I am responsible for leading Norfolk Southern's railway operations, including safety, transportation, network planning and operations, engineering, and equipment maintenance. I spent the majority of my career at CSX Transportation Company where I held various positions, including Senior Vice President Network Planning & Services, Senior Vice President Operations, Chief Mechanical Officer and Senior Vice President Engineering

and Mechanical. I received a business administration degree from Bellevue University and have completed the Executive Leadership Forum with Harvard Executive Education.

3. On June 1, 2026, I was promoted to my current position as Chief Operating Officer of Norfolk Southern Railway Company.

4. I have carefully and independently reviewed the Operating Plan submitted as Exhibit 13 to the Amended Application filed on April 30, 2026 in the above-captioned docket in its entirety, together with the information and materials upon which it is based. I have also reviewed the errata, which, among other things, makes corrections to the Operating Plan.

5. Based upon my review, my knowledge, and my current responsibilities, I affirm that the factual statements, analyses, opinions, and conclusions contained in the Operating Plan (as amended by the Errata) are true and correct to the best of my knowledge, information, and belief.

6. I hereby adopt the Gehringer-Orr Verified Statement as if I had originally executed it.

VERIFICATION

I, Brian Barr, declare under penalty of perjury that the foregoing is true and correct. Further, I certify that I am qualified and authorized to sign this statement.

Executed on this 16th day of July, 2026.

A handwritten signature in cursive script, reading "Brian Barr", is written over a horizontal line.

Brian Barr
Chief Operating Officer
Norfolk Southern Railway Company

CERTIFICATE OF SERVICE

I hereby certify that, on this 27th day of July, 2026, the foregoing document was served by first-class mail or email on all parties of record in this proceeding, the Secretary of Transportation, the Attorney General of the United States, and Administrative Law Judge Jenifer Soulikias.

/s/ Raymond A. Atkins
Raymond A. Atkins