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DAVE ARMSTRONG

STATE REPRESENTATIVE • 67TH ASSEMBLY DISTRICT

June 25, 2026

Patrick J. Fuchs
Chairman, Surface Transportation Board
395 E St SW
Washington, DC 20423

Dear Chairman Fuchs,

I am writing to share my support for the proposed merger between Union Pacific and Norfolk Southern. As a state representative and as a county economic development director, I believe this merger will benefit businesses and consumers alike.

The UP-NS merger would create a transcontinental railroad, allowing materials and products to travel seamlessly to and from major markets across the country, as well as ports. This will improve access, efficiency, and reliability, which are crucial to sustaining economic growth, particularly in smaller communities such as the ones I serve.

For these reasons, I respectfully urge the Surface Transportation Board's support for the UP-NS merger.

Thank you for your consideration.

Sincerely,

A handwritten signature in black ink that reads "Dave Armstrong". The signature is stylized with a large, looped "D" and "A".

Dave Armstrong
State Representative
67th Assembly District