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January 14, 2026
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BEFORE THE
SURFACE TRANSPORTATION BOARD

Docket No. FD 36873

UNION PACIFIC CORPORATION AND UNION PACIFIC RAILROAD COMPANY
—CONTROL—
NORFOLK SOUTHERN CORPORATION AND NORFOLK SOUTHERN
RAILWAY COMPANY

**JOINT SUBMISSION OF ADDITIONAL STATEMENTS
SUPPORTING APPLICATION**

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January 14, 2026

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BEFORE THE
SURFACE TRANSPORTATION BOARD

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UNION PACIFIC CORPORATION AND UNION PACIFIC RAILROAD COMPANY
—CONTROL—
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RAILWAY COMPANY

**JOINT SUBMISSION OF ADDITIONAL STATEMENTS
SUPPORTING APPLICATION**

Applicants¹ respectfully submit the enclosed 16 additional letters from stakeholders expressing support for the proposed merger between Union Pacific and Norfolk Southern.

These letters include 13 letters of support from Union Pacific’s customers, including America’s Power, a national trade organization representing the fleet of U.S. coal-fired power plants and its supply chain. Applicants are also honored that the enclosed letters include support from the Mayor of Harrisburg, Wanda R.D. Williams; Indiana State Representative Earl L. Harris, Jr.; and the International Brotherhood of Boilermakers.

These additional letters demonstrate the strong support that the proposed merger enjoys from the Applicants’ customers and from community leaders in the locations in which the Applicants operate. Applicants will continue to engage with

¹ “Applicants” are Union Pacific Corporation (“UPC”) and Union Pacific Railroad Company (“UP”) (collectively, “Union Pacific”) and Norfolk Southern Corporation (“NSC”) and Norfolk Southern Railway Company (“NS”) (collectively, “Norfolk Southern”).

stakeholders to demonstrate the significant pro-competitive and other public benefits that will result from the combination of Union Pacific and Norfolk Southern.

Respectfully submitted,

/s/ Raymond A. Atkins

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January 14, 2026

/s/ Michael L. Rosenthal

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CERTIFICATE OF SERVICE

I hereby certify that, on this 14th day of January, 2026, the foregoing document was served by first-class mail or email on all parties of record in this proceeding, the Secretary of Transportation, the Attorney General of the United States, and Administrative Law Judge Jenifer Soulikias.

/s/ Molly Brown

January 23, 2025
The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Proposed Merger of Union Pacific and Norfolk Southern

Dear Chairman Fuchs,

On behalf of America's Power, the only national trade organization representing the fleet of U.S. coal-fired power plants and its supply chain, we appreciate the opportunity to submit these brief comments on the proposed merger between Union Pacific and Norfolk Southern because rail transportation of coal is a crucial link in this supply chain.

The nation's coal fleet and its supply chain play an essential role in maintaining reliable and affordable electricity for American homes and businesses. Electricity ratepayers in 40 states rely on coal for some portion of their electricity because coal provides dependable power.

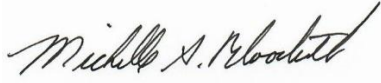
Coal's role has become even more important as the nation responds to rising electricity demand and warnings about possible electricity shortages in more than half the U.S. President Trump has sounded the alarm about this energy emergency driven in part by the rapid expansion of artificial intelligence and data center operations, along with the resurgence of domestic manufacturing.

Railroads transport roughly 70 percent of the coal used by U.S. power plants, and many plants depend solely on rail service for coal deliveries. This dependence on rail transportation underscores the importance of ensuring that the Board's review of the proposed merger takes into account the role of coal-based electricity and the supply chain that supports it. Timely and consistent coal deliveries allow coal power plants to maintain stockpiles of fuel that enable plant operators to match electricity supply and demand at all times. Thus, a healthy rail transportation system benefits electricity generators, energy producers, and electricity consumers.

The proposed merger between Union Pacific and Norfolk Southern has the potential to improve rail connectivity, increase reliability, and spur efficiency by creating a more integrated network with fewer interchanges and better coordination in both operations and future investments in the rail network. These improvements could help reduce congestion and delays, leading to more consistent service for industries that depend on rail, including those involved in delivering coal for electricity generation. We respectfully encourage the Surface Transportation Board to carefully consider this proposal, weighing both the opportunities it may create for industries like ours and the

need to ensure fair, safe and sustainable rail service for shippers and communities across the country.

Sincerely,

A handwritten signature in black ink, reading "Michelle A. Elowitz". The signature is fluid and cursive, with a long, sweeping line extending from the end of the name.

**President and CEO
America's Power**

cc: Member Schultz
Member Hedlund

ASUMENDI PRODUCE – WILDER, IDAHO

November 14, 2025

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As a longtime customer of Union Pacific, Asumendi Produce is writing to express our strong support for the proposed merger between Union Pacific and Norfolk Southern.

Our company depends on efficient, reliable, and cost-effective rail service to meet the needs of our customers and ensure the safe, timely delivery of our products across the country. At *Asumendi Produce*, we transport fresh, packaged onions to markets nationwide. The American freight rail network is a critical component of our supply chain, allowing us to move large volumes efficiently and sustainably. We understand the importance of rail to our customers, employees, our products, and our national economy. We also understand firsthand how these rail networks need new investments, and new commitments for growth and innovation, so that Asumendi Produce has a bright future..

We believe that the proposed merger will enhance competition and yield significant benefits for Union Pacific customers like us, including:

- **Improved Service Reliability:** The combined network will offer more direct routes and greater flexibility, minimizing the risk of service disruptions.
- **Reduced Transit Times:** By eliminating interchanges where rail cars are handed off, the combination will remove several days from transit times, enabling us to deliver more goods to more customers, faster.
- **Increased Investment:** The transcontinental railroad will be better positioned to invest in infrastructure, technology, and equipment, further improving service quality, capacity, and safety.
- **Expanded Reach:** Our ability to access a broader geographic footprint will allow us to better serve our customers and reach new ones.

ASUMENDI PRODUCE – WILDER, IDAHO

We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to carefully consider the positive impact this merger will have on businesses like ours and the broader economy.

Thank you for your consideration of our perspective. We look forward to the continued partnership and enhanced service that this merger will bring.

Sincerely,

Ken Stewart
Sales Manager
Asumendi Produce
ken@asumendiproduce.com

cc: Member Schultz
Member Hedlund



10-2-2025

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As a long-time customer of Union Pacific, Builders First Source Inc is writing to express our strong support for the proposed merger between Union Pacific and Norfolk Southern.

Our company depends on efficient, reliable, and cost-effective rail service to meet the needs of customers and ensure the safe, timely delivery of our products across the country. At Builders First Source we transport Lumber to markets nationwide. The American freight rail network is a critical component of our supply chain, allowing us to move large volumes efficiently and sustainably. We understand the importance of rail to our employees, our products, and our national economy. We also understand firsthand how these rail networks need new investments, and new commitments for growth and innovation, so that Builders First Source has a bright future.

We believe that the proposed merger will enhance competition and yield significant benefits for Union Pacific customers like us, including:

- **Improved Service Reliability:** The combined network will offer more direct routes and greater flexibility, minimizing the risk of service disruptions.
- **Reduced Transit Times:** By eliminating interchanges where rail cars are handed off, the combination will remove several days from transit times, enabling us to deliver more goods to more customers, faster.
- **Increased Investment:** The transcontinental railroad will be better positioned to invest in infrastructure, technology, and equipment, further improving service quality, capacity, and safety.
- **Expanded Reach:** Our ability to access a broader geographic footprint will allow us to better serve our customers and reach new ones.



We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to carefully consider the positive impact this merger will have on businesses like ours and the broader economy.

Thank you for your consideration of our perspective. We look forward to the continued partnership and enhanced service that this merger will bring.

Sincerely,

Ben West
Director of Logistics
Builders First Source
ben.west@bldr.com

A handwritten signature in black ink, appearing to read "Ben West", written over a light blue horizontal line.

cc: Member Schultz
Member Hedlund



Office of Mayor Wanda R.D. Williams
MLK Government Center
10 N. Second St.
Harrisburg, PA 17101

November 14, 2025

The Honorable Patrick J. Fuchs,
Chairman, Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As Mayor of Harrisburg, Pennsylvania, I am writing to express my support for the proposed merger between Norfolk Southern (NS) and Union Pacific (UP). Harrisburg serves as a major regional hub for Norfolk Southern and is home to a diverse manufacturing base – from food and beverage production to precision metalworking – making this merger a significant economic opportunity for our community and the broader region.

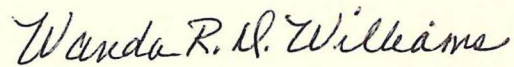
Situated along the banks of the Susquehanna River, NS's Harrisburg rail facilities are among the busiest intermodal rail centers on the East Coast, with over 637,000 containers and trailers passing through Harrisburg and Rutherford Yards each year. By establishing the nation's first seamless coast-to-coast rail network, this merger will enhance the efficiency and affordability of freight rail, encouraging more businesses to choose this safer and more sustainable mode of transportation. The resulting increase in freight traffic through our intermodal facilities will stimulate job growth in the rail sector and strengthen Harrisburg's position as a prime location for manufacturers seeking reliable, accessible transportation infrastructure.

Beyond economic opportunities, the merger promises meaningful daily benefits for our residents. Increased rail efficiency will reduce the number of long-haul trucks on our highways and bridges – vehicles that place significant strain on shared infrastructure and pose safety risks to our communities. Alleviating highway congestion will save taxpayers time and money while making our roads safer for everyone.

On behalf of the people of Harrisburg, I strongly support this merger and the economic opportunities it represents for our community. I respectfully urge the Surface Transportation Board will approve it without delay.

Thank you for your consideration.

Sincerely,

A handwritten signature in cursive script that reads "Wanda R.D. Williams". The ink is dark and the signature is fluid.

Honorable Wanda R.D. Williams
Mayor, City of Harrisburg, PA



CMJ Brothers Corp.

Tel: 424-381-4001

Location: 7608 Alondra Blvd. Paramount, CA 90723

Date: November 15, 2025

**The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423**

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As a longtime customer of Union Pacific, CMJ Brothers is writing to express our strong support for the proposed merger between Union Pacific and Norfolk Southern.

Our company depends on efficient, reliable, and cost-effective rail service to meet the needs of our customers and ensure the safe, timely delivery of our products across the country. At CMJ Brothers, we transport products to markets nationwide and then onto the rest of the world. The American freight rail network is a critical component of our supply chain, allowing us to move large volumes efficiently and sustainably. We understand the importance of rail to our employees, our products, and our national economy. We also understand firsthand how these rail networks need new investments, and new commitments for growth and innovation, so that CMJ Brothers has a bright future.

We believe that the proposed merger will enhance competition and yield significant benefits for Union Pacific customers like us, including:

- Improved Service Reliability: The combined network will offer more direct routes and greater flexibility, minimizing the risk of service disruptions.**
- Reduced Transit Times: By eliminating interchanges where rail cars are handed off, the combination will remove several days from transit times, enabling us to deliver more goods to more customers faster.**
- Increased Investment: The transcontinental railroad will be better positioned to invest in infrastructure, technology, and equipment, further improving service quality, capacity, and safety.**



www.cmjbrotherscorp.com

www.jobberswholesaleinc.com

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CMJ Brothers Corp.

Tel: 424-381-4001

Location: 7608 Alondra Blvd. Paramount, CA 90723

- **Expanded Reach:** Our ability to access a broader geographic footprint will allow us to better serve our customers and reach new ones.

We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to carefully consider the positive impact this merger will have on businesses like ours and the broader economy.

Thank you for your consideration of our perspective. We look forward to the continued partnership and enhanced service that this merger will bring.

Sincerely,
Moussa Toubbeh
President
CMJ Brother's Corp

cc: Member Schultz
Member Hedlund



www.cmjbrotherscorp.com

www.jobberswholesaleinc.com

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Core Natural Resources

275 Technology Drive
Suite 101

Canonsburg, PA 15317-9565

phone: 724/416-8307

e-mail: jimmybrock@coreresources.com

Jimmy A. Brock

Chairman and Chief Executive Officer

December 15, 2025

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As a long-term customer of Union Pacific, Core Natural Resource is writing to express our support for the proposed merger between Union Pacific and Norfolk Southern.

Our company depends on efficient, reliable, and cost-effective rail service to meet the needs of our customers and ensure the safe, timely delivery of our products across domestic and global markets. Core Natural Resources is a producer of high-quality metallurgical and high-calorific-value thermal coals for the global marketplace, and the American freight rail network is a critical component of our supply chain – enabling the efficient and sustainable movement of large volumes of product. We recognize the vital role rail plays not only for our business, but also for our employees, our customers, and the broader national economy. We also understand firsthand that continued success requires sustained investment and renewed commitments to growth, reliability, and innovation across the rail network. Strong, forward-looking rail partnerships are essential to ensuring Core Natural Resources remains competitive and well positioned for a bright future.

We believe that the proposed merger will enhance competition and yield significant benefits for Union Pacific customers, including:

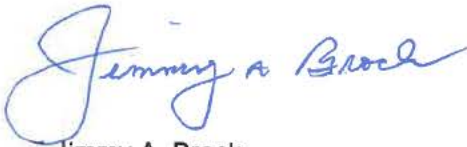
- **Improved Service Reliability:** The combined network will offer more direct routes and greater flexibility, minimizing the risk of service disruptions.
- **Reduced Transit Times:** By eliminating interchanges where rail cars are handed off, the combination will remove several days from transit times, enabling us to deliver more goods to more customers faster.

- **Increased Investment:** The transcontinental railroad will be better positioned to invest in infrastructure, technology, and equipment, further improving service quality, capacity, and safety.
- **Expanded Reach:** Our ability to access a broader geographic footprint will allow us to better serve our customers and reach new ones.

We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to carefully consider the positive impact this merger will have on businesses like ours and the broader economy.

Thank you for your consideration of our perspective. We look forward to the continued partnership and enhanced service that this merger has been characterized to deliver.

Sincerely,

A handwritten signature in blue ink, reading "Jimmy A. Brock". The signature is fluid and cursive, with the first name "Jimmy" being more prominent than the last name "Brock".

Jimmy A. Brock
Chairman and CEO
Core Natural Resources, Inc.

cc: Member Schultz
Member Hedlund



12/01/2025

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As a longtime customer of Union Pacific, EGF Energy Partners is writing to express our strong support for the proposed merger between Union Pacific and Norfolk Southern.

Our company depends on efficient, reliable, and cost-effective rail service to meet the needs of our customers and ensure the safe, timely delivery of our products across the country. At EGF Energy Partners we transport Lube Oil to markets internationally. The American freight rail network is a critical component of our supply chain, allowing us to move large volumes efficiently and sustainably. We understand the importance of rail to our employees, our products, and our national economy. We also understand firsthand how these rail networks need new investments, and new commitments for growth and innovation, so that EGF Energy Partners has a bright future.

We believe that the proposed merger will enhance competition and yield significant benefits for Union Pacific customers like us, including:

- **Improved Service Reliability:** The combined network will offer more direct routes and greater flexibility, minimizing the risk of service disruptions.
- **Reduced Transit Times:** By eliminating interchanges where rail cars are handed off, the combination will remove several days from transit times, enabling us to deliver more goods to more customers faster.
- **Increased Investment:** The transcontinental railroad will be better positioned to invest in infrastructure, technology, and equipment, further improving service quality, capacity, and safety.
- **Expanded Reach:** Our ability to access a broader geographic footprint will allow us to better serve our customers and reach new ones.

We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to carefully consider the positive impact this merger will have on businesses like ours and the broader economy.



Thank you for your consideration of our perspective. We look forward to the continued partnership and enhanced service that this merger will bring.

Sincerely,

Brianda Barrera
Operations Manager
EGF Energy Partners
281-977-7400 , Brianda@Lubrimar.net

cc: Member Schultz
Member Hedlund



Nov 24, 2025

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As a longtime customer of Union Pacific, Floyd Wilcox & Sons Inc. is writing to express our strong support for the proposed merger between Union Pacific and Norfolk Southern.

Our company depends on efficient, reliable, and cost-effective rail service to meet the needs of our customers and ensure the safe, timely delivery of our products across the country. At Floyd Wilcox & Sons, we transport fresh potatoes and onions to markets on the east coast. The American freight rail network is a critical component of our supply chain, allowing us to move large volumes efficiently and sustainably. We understand the importance of rail to our employees, our products, and our national economy. We also understand firsthand how these rail networks need new investments, and new commitments for growth and innovation, so that Floyd Wilcox & Sons has a bright future.

We believe that the proposed merger will enhance competition and yield significant benefits for Union Pacific customers like us, including:

- **Improved Service Reliability:** The combined network will offer more direct routes and greater flexibility, minimizing the risk of service disruptions.
- **Reduced Transit Times:** By eliminating interchanges where rail cars are handed off, the combination will remove several days from transit times, enabling us to deliver more goods to more customers, faster.
- **Increased Investment:** The transcontinental railroad will be better positioned to invest in infrastructure, technology, and equipment, further improving service quality, capacity, and safety.
- **Expanded Reach:** Our ability to access a broader geographic footprint will allow us to better serve our customers and reach new ones.

We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to carefully consider the positive impact this merger will have on businesses like ours and the broader economy.



Thank you for your consideration of our perspective. We look forward to the continued partnership and enhanced service that this merger will bring.

Sincerely,

Derek Peterson
VP Sales & Operations
Floyd Wilcox & Sons Inc.
derek@wilcoxfresh.com

cc: Member Schultz
Member Hedlund



**STATE OF INDIANA
HOUSE OF REPRESENTATIVES**

THIRD FLOOR STATE HOUSE
INDIANAPOLIS, INDIANA 46204

EARL L. HARRIS JR.
ASSISTANT DEMOCRATIC FLOOR LEADER
200 W. WASHINGTON STREET.
INDIANAPOLIS, IN 46204

COMMITTEES:
GOVERNMENT AND REGULATORY REFORM
ROADS AND TRANSPORTATION, RMM
WAYS AND MEANS

November 25, 2025

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423
Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs:

As ranking member on the Transportation Committee of the Indiana House of Representatives, I wish to express my strong support for the proposed merger between Union Pacific and Norfolk Southern.

Freight rail is a cornerstone of our state's economy, safely moving the goods that power our industries, support our farmers and connect our communities to markets across the nation and the world. Norfolk Southern has long been an essential transportation partner for our state, providing efficient, reliable and cost-effective service to businesses large and small. The American freight rail network is not only critical to our economic growth – it is also one of the most sustainable modes of transportation available, helping reduce highway congestion and emissions.

The proposed merger offers a unique opportunity to strengthen this network and deliver tangible benefits for shippers, consumers and communities, including:

- **Improved Service Reliability:** More direct routes and greater operational flexibility will help prevent service disruptions and improve schedule dependability.
- **Reduced Transit Times:** Eliminating certain interchanges will speed the movement of goods, helping our businesses reach customers faster and more competitively.
- **Increased Investment:** The transcontinental railroad will be better positioned to invest in modern infrastructure, advanced technology and enhanced safety systems.
- **Expanded Reach:** The broader geographic footprint will open new markets for our state's products and strengthen supply chain resilience.

This merger is about more than just railroads – it's about securing the future of our transportation network, supporting economic development and ensuring American freight rail remains globally competitive.

I respectfully urge the Surface Transportation Board to give full and favorable consideration to this proposal, recognizing the benefits it will bring to our state and the national economy.

Sincerely,

Earl L. Harris, Jr.
State Representative
House District 02

cc: Member Schultz
Member Hedlund



November 25, 2025

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As a longtime customer of Union Pacific, Intermodal Sales Corporation is writing to express our strong support for the proposed merger between Union Pacific and Norfolk Southern.

Our company depends on efficient, reliable, and cost-effective rail service to meet the needs of our customers and ensure the safe, timely delivery of our products across the country. As a leading truckload and intermodal company, Intermodal Sales Corporation understands firsthand that the American freight rail network is critical to our supply chain. We also recognize that continued investment and innovation in rail will allow us to continue to grow and drive efficient and sustainable transportation solutions to our customers.

We believe that the proposed merger will enhance competition and yield significant benefits for customers like us, including:

- **Improved Service Reliability:** The combined network will offer more direct routes and greater flexibility, minimizing the risk of service disruptions.
- **Reduced Transit Times:** By eliminating interchanges where rail cars are handed off, the combination will remove several days from transit times, enabling us to deliver more goods to more customers, faster.
- **Increased Investment:** The transcontinental railroad will be better positioned to invest in infrastructure, technology, and equipment, further improving service quality, capacity, and safety.
- **Expanded Reach:** Our ability to access a broader geographic footprint will allow us to better serve our customers and reach new markets.

We are optimistic that the proposed merger will not only drive improved service and efficiency but will also lead to additional innovation and a streamlined customer experience.

We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to carefully consider the positive impact this merger will have on businesses like ours and the broader economy.

Thank you for your consideration of our perspective. We look forward to the continued partnership and enhanced service that this merger will bring.

Sincerely,

A handwritten signature in black ink, appearing to read "Steven T. Stubbs". The signature is fluid and cursive, with the first name "Steven" and last name "Stubbs" clearly distinguishable.

Steven T. Stubbs

Executive Vice President

Intermodal Sales Corporation

sstubbs@intermodalsales.com

cc: Member Schultz
Member Hedlund

International Brotherhood of
BOILERMAKERS • IRON SHIP BUILDERS

12200 N Ambassador Drive

TIMOTHY SIMMONS
INTERNATIONAL PRESIDENT

SUITE 303
913-371-2640
FAX: 913-281-8101



BLACKSMITHS • FORGERS & HELPERS

Kansas City, Missouri 64163

CLINTON PENNY
INTERNATIONAL SECRETARY-TREASURER

SUITE 301
913-371-2640
FAX: 913-281-8102

December 16, 2025

File: IP-L-1088

The Honorable Patrick J. Fuchs
Chairman, Surface Transportation Board
395 E Street, S.W.
Washington, D.C. 20423

RE: Support for the Proposed Merger Between Union Pacific and Norfolk Southern

Dear Chairman Fuchs:

On behalf of the International Brotherhood of Boilermakers, I offer our support for the proposed merger between Union Pacific Railroad and Norfolk Southern Corporation. This merger represents a transformative opportunity for the railroad industry and its workforce. We recognize that this merger presents an opportunity to strengthen long-term stability, expand opportunities for our members and protect quality jobs for the future.

The Boilermakers union was born out of the Industrial Revolution in 1880, and the rail industry has been integral to our craft since our earliest days. Today, members repair and rebuild diesel locomotives and weld railroad tracks. Boilermakers' skilled craftsmanship ensures that locomotives and infrastructure operate safely and efficiently, which is essential to maintain fluid rail operations and deliver reliable service to customers.

Recently, the Boilermakers union and Union Pacific entered into an historic agreement that protects our members' jobs for the length of their careers following the merger transaction. We believe the commitments already in place – and the shared understanding reflected in our agreement – lay the groundwork for a stronger, more resilient and more opportunity - rich future for every union Boilermaker serving the railroad industry.

We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to recognize Union Pacific's commitment to protecting its workforce and bear in mind the positive impact this merger will have on labor and the broader economy.

Thank you for your consideration of our perspective. We look forward to the continued growth, innovation, and partnership this merger will bring.

With best wishes, I am

Sincerely yours,

Timothy Simmons
International President

TS:cw

cc: C. Penny, IST
International Vice Presidents
A. Howell, AAIP, ED-CSO
D. Hamric, ED-ISO, D-R&CBSD
J. Mansker, D-RLS

Larsen Farms Hay Terminal, LLC

December 8, 2025]

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As a longtime customer of Union Pacific, Larsen Farms Hay Terminal, LLC is writing to express our strong support for the proposed merger between Union Pacific and Norfolk Southern.

Our company depends on efficient, reliable, and cost-effective rail service to meet the needs of our customers and ensure the safe, timely delivery of our products across the country. At Larsen Farms Hay Terminal, LLC, we transport alfalfa and alfalfa grass to markets nationwide. The American freight rail network is a critical component of our supply chain, allowing us to move large volumes efficiently and sustainably. We understand the importance of rail to our employees, our products, and our national economy. We also understand firsthand how these rail networks need new investments, and new commitments for growth and innovation, so that Larsen Farms Hay Terminal, LLC has a bright future for many years.

We believe that the proposed merger will enhance competition and yield significant benefits for Union Pacific customers like us, including:

- **Improved Service Reliability:** The combined network will offer more direct routes and greater flexibility, minimizing the risk of service disruptions.
- **Reduced Transit Times:** By eliminating interchanges where rail cars are handed off, the combination will remove several days from transit times, enabling us to deliver more goods to more customers faster.
- **Increased Investment:** The transcontinental railroad will be better positioned to invest in infrastructure, technology, and equipment, further improving service quality, capacity, and safety.
- **Expanded Reach:** Our ability to access a broader geographic footprint will allow us to better serve our customers and reach new ones.

LARSEN
F A R M S
Larsen Farms Hay Terminal, LLC

We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to carefully consider the positive impact this merger will have on businesses like ours and the broader economy.

Thank you for your consideration of our perspective. We look forward to the continued partnership and enhanced service that this merger will bring.

Sincerely,



Richard Larsen
Owner
Larsen Farms Hay Terminal, LLC
PO BOX 358
Dubois ID 83423
208 374 5660

cc: Member Schultz
Member Hedlund



December 2, 2025

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As a longtime customer of U.P., We at Nonpareil are writing to express our strong support for the proposed merger between Union Pacific and Norfolk Southern.

Our company depends on efficient, reliable, and cost-effective rail service to meet the needs of our customer base, and ensure the safe, timely delivery of our products across the country. At Nonpareil, we transport fresh potatoes to markets nationwide and worldwide. The American freight rail network is a critical component of our supply chain, allowing us to move large volumes efficiently and sustainably. We understand the importance of rail to our employees, our products, and our national economy. We also understand firsthand how these rail networks need new investments, and new commitments for growth and innovation, so that Nonpareil (Idaho Potato Packers) has a bright future.

We believe that the proposed merger will enhance competition and yield significant benefits for Union Pacific customers like us, including:

- Improved Service Reliability: The combined network will offer more direct routes and greater flexibility, minimizing the risk of service disruptions.
- Reduced Transit Times: By eliminating interchanges where rail cars are handed off, the combination will remove several days from transit times, enabling us to deliver more goods to more customers faster.

Nonpareil Corporation

www.gotspuds.com

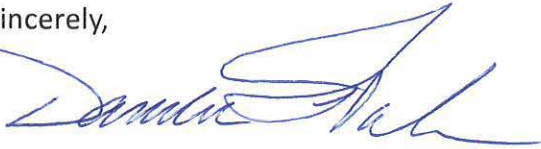
411 West Collins Road, Blackfoot, ID 83221 *208-785-3030 *800-522-2223 *Fax 208-785-3656

- Increased Investment: The transcontinental railroad will be better positioned to invest in infrastructure, technology and equipment, further improving service quality, capacity, and safety.
- Expanded Reach: Our ability to access a broader geographic footprint will allow us to better serve our customers and reach new ones.

We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to carefully consider the positive impact this merger will have on businesses like ours and the broader economy.

Thank you for your consideration of our perspective. We look forward to the continued partnership and enhanced service that this merger will bring.

Sincerely,



Dandee Hale
Sales
Nonpareil Idaho Potato Packers
208-785-3030
dhale@gotspuds.com

O&R PRODUCE FARMS
234 MOUNT EVE ROAD
GOSHEN NY 10924

12/1/2025

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As a longtime customer of Union Pacific, O&R PRODUCE is writing to express our strong support for the proposed merger between Union Pacific and Norfolk Southern.

Our company depends on efficient, reliable, and cost-effective rail service to meet the needs of our consumer and ensure the safe, timely delivery of our products across the country. At O&R PRODUCE, we transport onions and potatoes to markets in the North East. The American freight rail network is a critical component of our supply chain, allowing us to move large volumes efficiently and sustainably. We understand the importance of rail to our employees, our products, and our national economy. We also understand firsthand how these rail networks need new investments, and new commitments for growth and innovation, so that O&R PRODUCE has a bright future.

We believe that the proposed merger will enhance competition and yield significant benefits for Union Pacific customers like us, including:

- **Improved Service Reliability:** The combined network will offer more direct routes and greater flexibility, minimizing the risk of service disruptions.
- **Reduced Transit Times:** By eliminating interchanges where rail cars are handed off, the combination will remove several days from transit times, enabling us to deliver more goods to more customers, faster.
- **Increased Investment:** The transcontinental railroad will be better positioned to invest in infrastructure, technology, and equipment, further improving service quality, capacity, and safety.
- **Expanded Reach:** Our ability to access a broader geographic footprint will allow us to better serve our customers and reach new ones.

We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to carefully consider the positive impact this merger will have on businesses like ours and the broader economy.

O&R PRODUCE FARMS
234 MOUNT EVE ROAD
GOSHEN NY 10924

Thank you for your consideration of our perspective. We look forward to the continued partnership and enhanced service that this merger will bring.

Sincerely,

A handwritten signature in dark ink, reading "Mark Rogowski". The signature is fluid and cursive, with the first name "Mark" and last name "Rogowski" clearly legible.

Mark Rogowski

Owner – O&R PRODUCE

Mark@ssoproduce.com

cc: Member Schultz
 Member Hedlund



JAMES GRECH
President and Chief Executive Officer

Peabody
Peabody Plaza
701 Market Street
St. Louis, MO 63101-1826
314.342.4383
jimgrech@peabodyenergy.com

December 11, 2025

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As a longtime customer & partner of Union Pacific, Peabody is writing to express our support for the proposed merger between Union Pacific and Norfolk Southern.

Our company depends on efficient, reliable, and cost-effective rail service to meet the needs of *our customers* and ensure the safe, timely delivery of our products to dozens of states across the country and globally. Peabody is the largest US coal producer, and the American freight rail network is a critical component of our supply chain, allowing us to move large volumes efficiently and sustainably. We understand the importance of rail to our employees, our products, and our national economy. We also understand firsthand how these rail networks need new investments, and new commitments for growth and innovation, so that Peabody can continue to deliver affordable products to our customers.

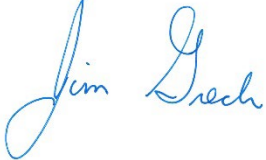
We have been informed the proposed merger will enhance competition and yield significant benefits for Union Pacific customers, including:

- **Improved Service Reliability:** The combined network is expected to offer more direct routes and greater flexibility, minimizing the risk of service disruptions.
- **Reduced Transit Times:** By eliminating interchanges where rail cars are handed off, the combination is expected to remove several days from transit times, enabling us to deliver more goods to more customers, faster.
- **Increased Investment:** The transcontinental railroad is expected to be better positioned to invest in infrastructure, technology, and equipment, further improving service quality, capacity, and safety.
- **Expanded Reach:** Our ability to access a broader geographic footprint may allow us to better serve our customers and reach new ones.

We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to carefully consider the positive impact this merger could have on businesses like ours and the broader economy.

Thank you for your consideration of our perspective. We look forward to the continued partnership and enhanced service that this merger has been characterized to deliver.

Sincerely,

A handwritten signature in blue ink that reads "Jim Grech". The signature is fluid and cursive, with the first name "Jim" and last name "Grech" clearly distinguishable.

Jim Grech
President and CEO
Peabody

cc: Member Schultz
Member Hedlund



12/4/25

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street SW
Washington, DC 20423

Subject: Support for Union Pacific and Norfolk Southern Merger

Dear Chairman Fuchs,

As a longtime customer of Union Pacific, Weyrick Lumber is writing to express our strong support for the proposed merger between Union Pacific and Norfolk Southern.

Our company depends on efficient, reliable, and cost-effective rail service to meet the needs of customers and ensure the safe, timely delivery of our products across the country. At Weyrick Lumber, we transport lumber and building materials to contractors and builders throughout the Western states. The American freight rail network is a critical component of our supply chain, allowing us to move large volumes efficiently and sustainably. We understand the importance of rail to our employees, our products, and our national economy. We also understand firsthand how these rail networks need new investments, and new commitments for growth and innovation, so that Weyrick Lumber has a bright future.

We believe that the proposed merger will enhance competition and yield significant benefits for Union Pacific partners like us:

- **Improved Service Reliability:** The combined network will offer more direct routes and greater flexibility, minimizing the risk of service disruptions.
- **Reduced Transit Times:** By eliminating interchanges where rail cars are handed off, the combination will remove several days from transit times, enabling us to deliver more goods to more of our customers, faster.



- **Increased Investment:** The transcontinental railroad will be better positioned to invest in infrastructure, technology, and equipment, further improving service quality, capacity, and safety.
- **Expanded Reach:** Our ability to access a broader geographic footprint will allow us to better serve our customers and reach new ones.

We understand that regulatory review is an important part of this process, and we encourage the relevant authorities to carefully consider the positive impact this merger will have on businesses like ours and the broader economy.

Thank you for your consideration of our perspective. We look forward to the continued partnership and enhanced service that this merger will bring.

Sincerely,

Ed Brown
General Manager
Weyrick Lumber Company
805-434-3800

cc: Member Schultz
Member Hedlund