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July 10, 2025

Via Electronic Filing

Elizabeth McGrath
Chief, Section of Administration
Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D.C. 20423-0001

RE: **Docket No. 670 (Sub-No. 2),
Notice of Rail Energy Transportation Advisory Committee Vacancy**

Dear Ms. McGrath:

It is my pleasure to nominate Emily F. Regis to be reappointed as a member of the Surface Transportation Board's Rail Energy Transportation Advisory Committee (RETAC).

I am pleased to nominate Emily because of her thorough knowledge of all facets of energy transportation, her many years of experience in managing fuels and fuel transportation at Arizona Electric Power Cooperative, Inc. (AEPCO), and her interest in the work of the RETAC and high esteem and involvement in the coal and rail industry in general. Formed in 1961, AEPCO, is one of 62 rural electric generation and transmission cooperatives in the nation and provides electric power to more than 400,000 people in Arizona, California, and New Mexico. AEPCO is committed to delivering safe, reliable, and affordable electricity to the mostly rural areas it serves. Controlling costs has remained one of AEPCO's top priorities, and Emily has worked diligently to find ways to efficiently and effectively manage the coal supply and coal transportation for AEPCO's coal units at the Apache Generating Station located in Cochise, Arizona.

Emily started at AEPCO in 1999 as an administrative secretary in our law department. Within six months, she advanced to the position of Fuels Resource Administrator. Later, Emily was promoted to Fuel Services Manager, a position she has held for over twenty-five years. Early in her tenure, our fuel arrangements became much more complicated when our primary coal source in New Mexico closed. AEPCO built a coal blending facility at Apache to allow us to source coal supply from other sources in the West. The flexibility brought with us complexity in terms of procuring coal from multiple origins (New Mexico, Colorado, and the Powder River Basin) under diverse arrangements (spot and longer-term), with differing transportation arrangements (single-line and two carrier, contract and tariff), including, unfortunately, two rounds of rate litigation, in order to provide economic service to our members and comply with ever more demanding operational and environmental requirements. Her job and AEPCO's mission have also been made more challenging in recent years by ever-changing environmental requirements, as well as the challenges of trying to dispatch coal-fired power in the face of low gas prices and ever more available renewables.

Ms. Elizabeth McGrath

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During this time, Emily's role has grown from tracking day-to-day activities and supporting longer-term decisions to developing and implementing overall strategy. Her role now encompasses all aspects of the fuel supply chain for Apache Station, from coal and rail negotiations, logistics and planning, rail car leasing and rail car maintenance, administration and management of fuel supply and transportation contracts, reporting to government agencies, as well as fly ash sales and the procurement and management of environmental control chemicals. She reports regularly to me and makes frequent presentations to our Board of Directors at our monthly meetings.

During her time, she and AEPCO have also had to cope with periodic fluctuations in coal availability as well as variances in the timeliness and predictability of rail deliveries. In particular, she worked with our carriers to maintain deliveries and an adequate stockpile even in 2005, 2014 and 2021-2022, when transportation constraints were impacting the entire nation and some coal plants ran out of fuel. Throughout her tenure, she has managed to maintain solid working relationships with our railroad carriers, Union Pacific Railroad and BNSF Railway, even in the midst of contentious rate case litigation. She has also dealt with coal companies during periods of bankruptcy and when coal supplies were tight, and she has also extensive experiences in the vagaries of the market for railcars.

Since 2008, Emily has been heavily involved in the leadership with the National Coal Transportation Association (NCTA) where she serves as President (2017-present). Emily also serves as the president (2023-present) of the Freight Rail Customer Alliance (FRCA) after serving as its vice-president starting in 2018. She could not have ascended to these senior leadership roles without earning the support of her colleagues at other utilities and the respect of counterparts at coal companies and railroads. At NCTA and FRCA, she has had to address the economic and environmental challenges that the utility, energy, and railroad industries confront on a daily basis. Beyond that, she has demonstrated her ability to work pleasantly and productively with those that have differing economic interests.

In short, Emily is an ideal candidate to participate in RETAC along with a variety of representatives from across the spectrum of industry stakeholders. She has the desired industry knowledge covering all aspects of the coal transportation supply chain, the range of experience to contribute to discussions of the transportation and related issues facing today's energy and rail industry, and the temperament to engage with others.

For these reasons, I highly recommend that Emily be reappointed as a RETAC member. Attached is a copy of Emily's resume. Emily is willing to serve in this position for a three-year term as a representative for the rural electric cooperative sector, and she is not a federally-registered lobbyist. Please do not hesitate to contact me if there are any questions or clarifications regarding Emily's candidacy.

Respectfully yours,



Patrick Ledger

Chief Executive Officer

Arizona Electric Power Cooperative, Inc.

Emily F. Regis

Arizona Electric Power Cooperative, Inc. • PO Box 670 Benson, AZ 85602 • 520.586.5574 • eregis@azgt.coop

Skills Summary

Coal Supply and
Transportation
Contract Negotiations

Contract Administration
Project Management
Logistics and Planning

Data analysis
Technical and Business Writing
Litigation Coordination

Work History: Arizona Electric Power Cooperative, Inc. (AEPCO) – Benson, AZ

2000 – Present: Fuel Services Manager:

Negotiate and manage coal supply and transportation contracts for coal-fired generation power plant at Apache Generation Station in Cochise, AZ. Negotiate and administer contracts, work directly with coal producers and railroads, conduct planning, and direct daily operational coal and transportation activities. Make presentations and recommendations regarding coal and transportation purchases and strategic goals and objectives directly to AEPCO CEO and Board of Directors. Conduct economic analysis of coal and transportation costs to develop procurement strategy. Monitor and manage coal inventories for appropriate fuel blending operational plan. Direct rail car fleet management activities. Manage fly ash contract and environmental compliance chemical supply contracts. Maintain working relationship with outside organizations, consultants, and industry contacts. Manages coal and transportation budget and fuel cost reporting.

November 1999 – April 2000: Administrative Secretary Legal Department:

Provide administrative support to Corporate Counsel and Legal Department staff. Research and prepare legal documents and help coordinate litigation. Prepare reports for Board of Directors. Maintain legal filing system.

Cochise County Government – Bisbee, AZ

Assessor's Office: 1997 -1999; Administrative Assistant: Provide administrative support to Assessor. Research and compile data for tax court cases. Manage budget and purchase requisitions.

Sheriff's Office: 1995 – 1997: Administrative Assistant: Provide administrative support to Sheriff, Chief Deputy, Division Commanders and Deputies. Handle questions and complaints from public.

Laramie Daily Boomerang, Laramie Newspapers – Laramie, WY

1985 – 1994: Advertising Account Executive: Produce and sell display advertising for daily newspaper. Establish and maintain relationships with 90-100 business owners and organize their advertising requests to meet newspaper requirements and deadlines. Scheduled, designed and produced advertising for special promotional newspaper supplements and special issues.

Education:

BA in English 1989, University of Wyoming – Laramie, WY

Business Management Leadership Certificate. 2006 – Pima Community College – Tucson, AZ

Industry Association Participation and Experience:

National Coal Transportation Association – Board of Directors since 2012, President (2017-present), Vice President (2015-2017), and Treasurer (2012-2016); Education Committee Chair (2008-2013)

Western Coal Traffic League – Designated Representative

Freight Rail Customer Alliance – Designated Representative, President (2023-present), Vice President (2018-2023)

National Coal Council – Member (2019-2021)



Freight Rail Customer Alliance

July 30, 2025

VIA Electronic Filing

Cynthia T. Brown
Chief, Section of Administration
Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D.C. 20423-0001

Re: Docket No. EP 670 (Sub-No. 2)
Support Letter for Ms. Emily F. Regis

Dear Ms. Brown:

I am writing on behalf of the Freight Rail Customer Alliance ([FRCA](#)) expressing support for the nomination of Ms. Emily F. Regis to be reappointed as a member of the Surface Transportation Board's (Board or STB) Rail Energy Transportation Advisory Committee (RETAC) representing the rural electric cooperative sector.

Many of FRCA's members generate electric power from coal in order to meet their power needs. As such, it is vital to FRCA that RETAC include experienced and well-informed representatives from the electric utility industry, such as Ms. Regis, Fuel Services Manager with the Arizona Electric Power Cooperative, Inc. (AEPSCO). Her contributions to RETAC during her first term provided a much needed perspective benefitting RETAC, the Board, and industry stakeholders.

Ms. Regis continues to hold ideal qualifications to serve on the RETAC for a second term. She has over twenty-five years' experience working at a senior capacity on coal supply and coal transportation issues at AEPSCO. She understands the challenges that coal faces competing in a power markets alongside gas, nuclear, wind and solar resources. She has experience with coal rate cases brought before the STB by AEPSCO, and has also participated in submitting trade association comments to various STB rulemaking proceedings.

In her role as Fuel Services Manager at AEPSCO, and through her involvement in national organizations that address rail transportation issues, Ms. Regis also has substantial experience and expertise working with railroads and managing rail transportation issues. She has served on the board of the National Coal Transportation Association (NCTA) since 2009 and currently serves as its president which she has held since 2017. In addition, Ms. Regis serves as FRCA's president and is also an active member of the Western Coal Traffic League. In these trade association roles, Ms. Regis has been actively engaged in service and rate issues common to coal shippers. She also served as a member of the National Coal Council from 2019-2021.

FRCA strongly believes that Ms. Regis will continue to be an excellent representative of the electric utility industry to RETAC. FRCA highly recommends that the Board act favorably on her nomination. Thank you for your consideration.

Sincerely yours,

Ann Warner, FRCA Spokesperson

cc: Emily Regis, FRCA President, AZ G&T



July 16, 2025

Elizabeth McGrath
Chief, Section of Administration
Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D.C. 20423-0001

Dear Ms. McGrath:

It is my great honor to give my highest recommendation for Emily F. Regis to be reappointed to serve as an active member of the Rail Energy Transportation Advisory Committee (RETAC). Emily has the requisite experience with a major electric cooperative, and she has the demonstrated capability to analyze and evaluate competing interests and reach a proper decision. Emily has served as the cooperative utility representative of RETAC since 2019 and continues to be an excellent spokesperson for the utility shipper community.

My direct business relationship with Ms. Regis arises from her many years of leadership and service to the National Coal Transportation Association (NCTA). In my tenure with NCTA as Executive Director since April 2019, I have worked closely with Emily who serves as the president of the organization. Emily has always approached her assumed responsibilities with enthusiasm, integrity, and with attention to detail. She has volunteered her time to the NCTA with dedication and passion. Her knowledge and support of the electric utility and coal transportation industries will serve the RETAC committee well as it has served NCTA.

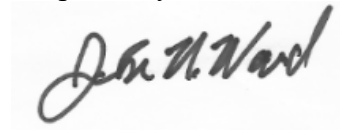
Emily has been involved with NCTA leadership since 2008 in the following leadership positions: Board Director, Education Committee Chairman, Association Treasurer for four years, Vice President for two years, and as President since 2017. She is a superb leader of an organization that is charged with promoting safe, economical, and reliable transportation of coal and coal related commodities serving our members and the public interest.

By all accounts, Emily has successfully managed the fuel supply program of Arizona Electric Power Cooperative, Inc. (AEPCO) with her constant effort to maintain low cost of electrical supply for a customer base that has a high percentage of low-income residents. Her position requires expertise and negotiating skills in all segments of the fuel supply chain. Specifically, she has to negotiate and administer contracts for rail transportation and coal supply while managing the fleet of rail car leasing, rail car maintenance, power plant chemicals and fly ash marketing contracts. This has all been accomplished with ever-changing, stringent regulations on power plant requirements. She has never placed AEPCO and the Apache Generating Station in a position of supply failure even during periods of unsatisfactory rail transportation service.

In summary, Emily has a comprehensive understanding of energy transportation issues and challenges gained by being immersed in the commercial and regulatory arena. She is fair and open-minded and is eager to serve.

I am pleased to answer any questions or provide additional information, and may be reached as shown below.

Respectfully,

A handwritten signature in black ink that reads "John N. Ward". The signature is written in a cursive style with a large, stylized "J" and "W".

John N. Ward
Executive Director
National Coal Transportation Association
9980 S. 300 W, Suite 200
Sandy, UT 84070
Cell: 801.560.9801
john@movecoal.org