

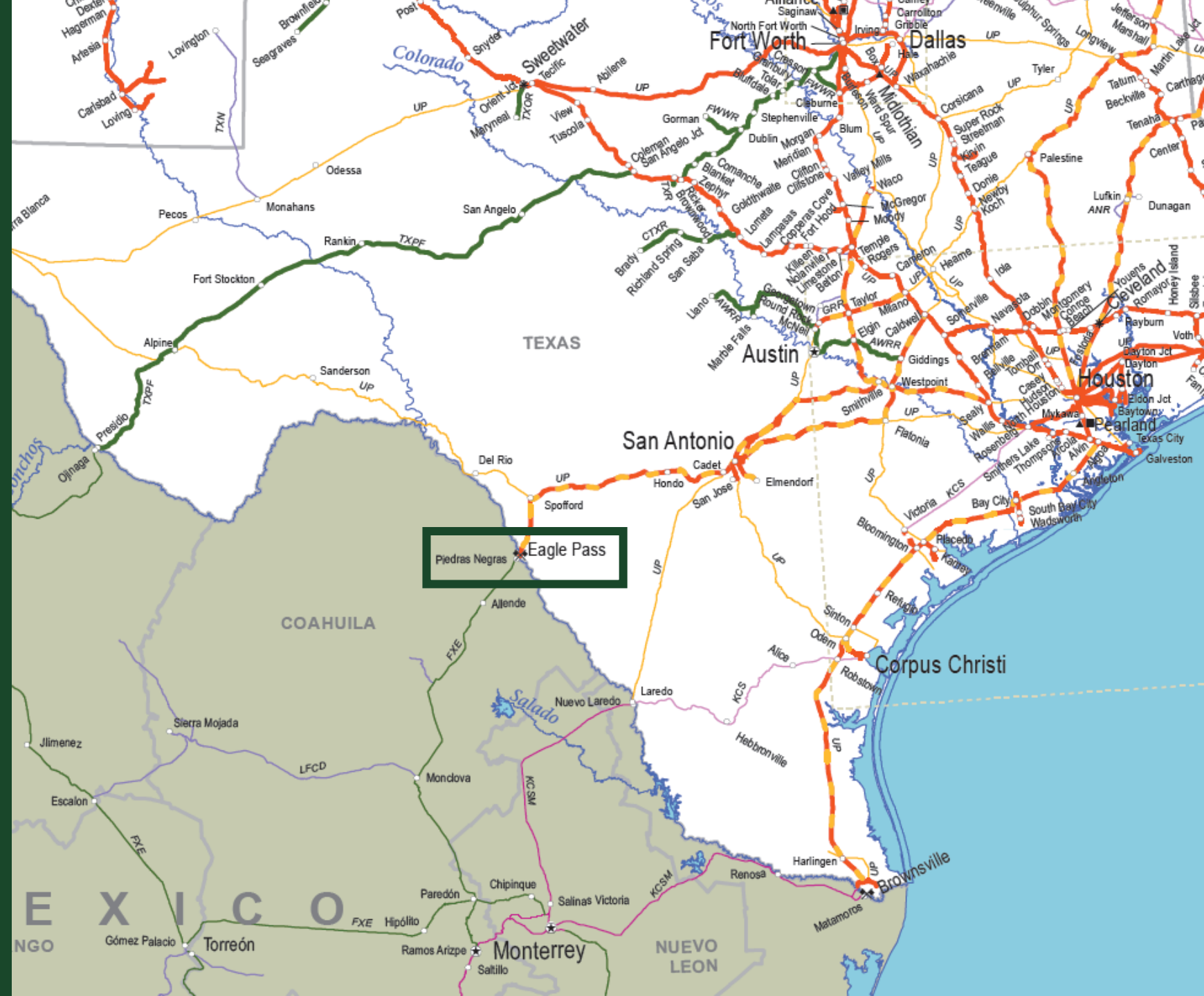


Project Overview

October 2023

Project Location

- **Green Eagle Railroad (GRE)**
(owned by Puerto Verde Holdings)
- **Eagle Pass, Maverick County, TX**
- **Piedras Negras, Coahuila, Mexico**
- **US Interchange with UP / BNSF**
(UP mainline)
- **MX Interchange with FXE**
- **#2 US/MX Rail Crossing**





Ruben Garibay

Executive Chairman

Green Eagle Railroad
Puerto Verde Holdings
Garibay Family Office
Select Dedicated Solutions

- **Dual citizen** and **lifelong Texas-Mexico border resident**
- **Transportation Executive** with cross-border experience
- **Serial entrepreneur** with many successful ventures including logistics, industrial development, agriculture, healthcare, automotive, concrete, mining, and materials
- **Board of Directors** for Border Trade Alliance, US-Mexico Chamber of Commerce, and Texas Association of Business
- Youngest-ever recipient of the **SBA Small Business-Person of the Year** for the San Antonio District
- Awarded 2006 Laredo **SBA Hall of Fame Award**

Select Dedicated Solutions

- **Fleet of 600+ Trucks**
80M+ miles/year with 98%+ on-time deliveries
- **U.S. CBP CTPAT and MX OEA certified**
50,000+ border crossings per year
- **Carrier of the Year**
BMW, Penske, Lear, and many more



Public Affairs



Bobby Babcock
US Affairs Director
(Former GSA)



Arturo Garcia
MX Affairs Director



James Van Lare
Texas Affairs



Samantha Dravis
Communications
(AxAdvocacy)



Bradley Beychok
Government Affairs
(ABI Associations)



Chelsea Cornett
Government Affairs
(ABI Associations)



Steve Chartan
Government Affairs
(AxAdvocacy)



Andrea Purse
Government Affairs
(ABI Associations)



Jeff Miller
Federal Affairs
(Miller Strategies)



George Antuna
Local Affairs
(Former City Mgr.)



Ankit Desai
Government Affairs
(ABI Associations)



Stephen Ruppel
Federal Affairs
(Miller Strategies)

Technical Advisors



Israel Villarreal
Engineering Director



David Higgerson
Inspection Ops.
(Former CBP DFO)



Philip Marquis
Rail Director
(Former Oman Rail)



Ray Perryman
Economic Impact
(Perryman Group)



Alejandro Solis
Economics
(HDR)



Mike Slay
Civil Engineering
(Slay Engineering)



Carlos Contreras
Traffic Analysis
(C&M Associates)



Don McCammon
Transportation
(HDR)



Shiva Sandrana
Drainage Lead
(Floodace)



Axel Herrmann
Traffic Analysis
(C&M Associates)



Leandra Cleveland
Environmental
(HDR)



Melba Romero
Grant Administration
(Black Pearl)

Real Estate



Eric Villarreal
Real Estate Director



Sergio Perez
MX Real Estate
(Newmark)



Neal Golden
US Real Estate
(Newmark)



Erick Brunet
Real Estate
(Newmark)



Greg Marconi
Real Estate
(Newmark)



Samuel Campos
Real Estate
(Newmark)



Edgar Cano
Real Estate
(Newmark)



Lincoln Smith
Real Estate
(Newmark)



Argelia Villarreal
Real Estate



Carlos Zarazua
Real Estate
(Newmark)



Sergio Calderon
Real Estate
(Newmark)



Homero Galindo
Shelter Services

Administrative



David Crow
COO



Alonso Pedrero
VP of Finance



Ignacio Ojeda
Chief Admin. Officer



Habeeb Gnaim
US Legal
(Chamberlain Law)



Robert Barnett
MX Legal
(CCN Law)



Justin Marks
Rail Attorney
(Clark Hill Law)



John Fields
US Legal
(Chamberlain Law)



Pablo Saenz
MX Legal
(CCN Law)



Caroline McDonald
Tax Incentive Planning
(Brown & McDonald)



Gina Vitiello
US Legal
(Chamberlain Law)

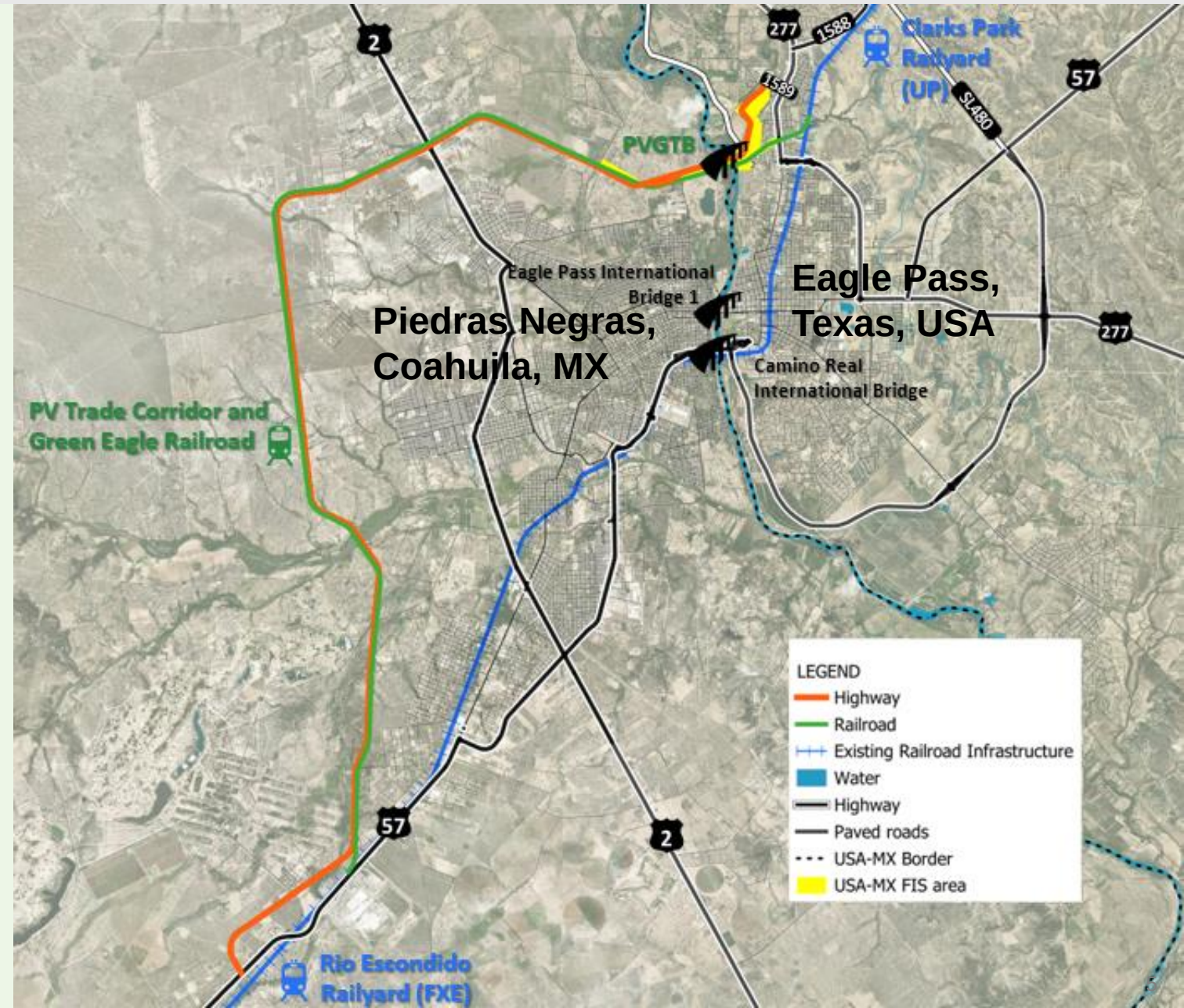


Ramon Concha
MX Legal
(CCN Law)



Kenneth Brown
Tax Incentive Planning
(Brown & McDonald)

- **Puerto Verde** is a public-private partnership between Maverick County, the project sponsor, and Puerto Verde Holdings, a private binational developer, to build a next-generation trade port
- **Puerto Verde** will facilitate binational trade growth and make the US-Mexico border more secure, resilient, efficient, and sustainable
- **Puerto Verde Global Trade Bridge (PVGTB)** will be a commercial-only crossing for both Freight Rail and Commercial Motor Vehicles
- **Puerto Verde's Trade Corridor** will provide an alternate route for commercial traffic to bypass urban centers with rail traffic served by the Puerto Verde's **Green Eagle Railroad (GER)**
- Puerto Verde submitted its Presidential Bridge Permit Application on October 18th, 2023
- GER will seek STB authority to construct and operate the rail line as a common carrier and conduct its NEPA review with STB's OEA





Improve Border Security

- Conducting **100% Unified Non-Intrusive Inspections** to stop the movement of Fentanyl, illicit drugs, and human trafficking
- Utilizing a **Secure Rail Corridor** to reduce theft, vandalism, and illegal transport of illicit goods and unauthorized passengers
- Serving as a **Technology Pilot Port** for CBP to share innovative screening techniques with other ports along the border



Improve Transit Efficiency

- **Reducing Rail Crossing Times from Days to Minutes** by bypassing urban areas and streamlining operations
- Improving community safety and mobility by **Avoiding All 25 At-Grade Railroad Crossings** and **Relocating Commercial Traffic**
- **Avoiding the Projected 9+ Hour CMV Wait Times** that threaten the economic competitiveness of U.S.-Mexico trade



Deliver Trade Resiliency

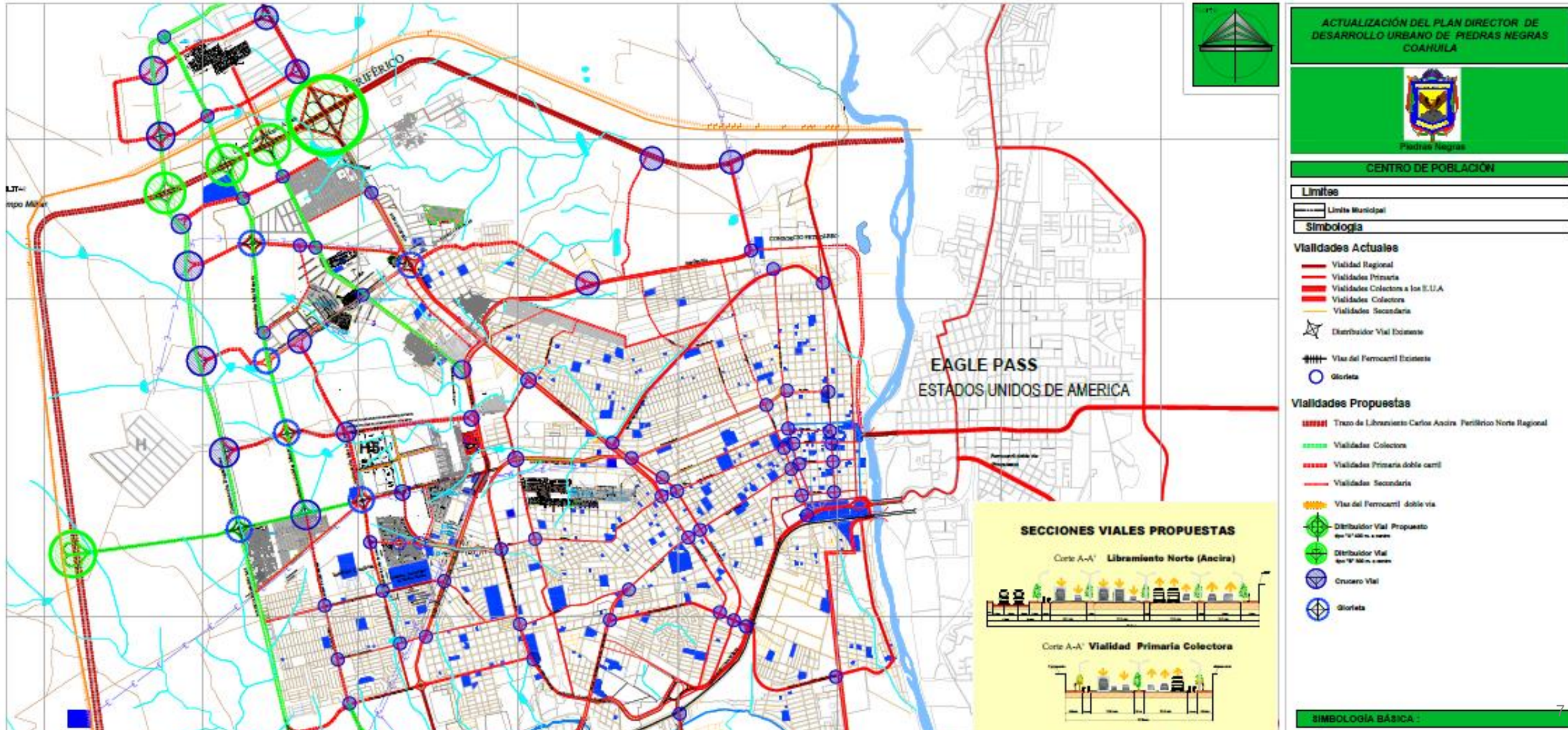
- Vital infrastructure to **Facilitate Trade Growth** at Eagle Pass with net contributions of \$135B in binational GDP and 1.4M jobs
- **Congestion Relief** and **Prudent Redundancy** for the most critical 200-mile trade corridor accounting for 42% of binational trade
- A **Dedicated Commercial Port** that is less vulnerable to migration challenges and related bridge closures



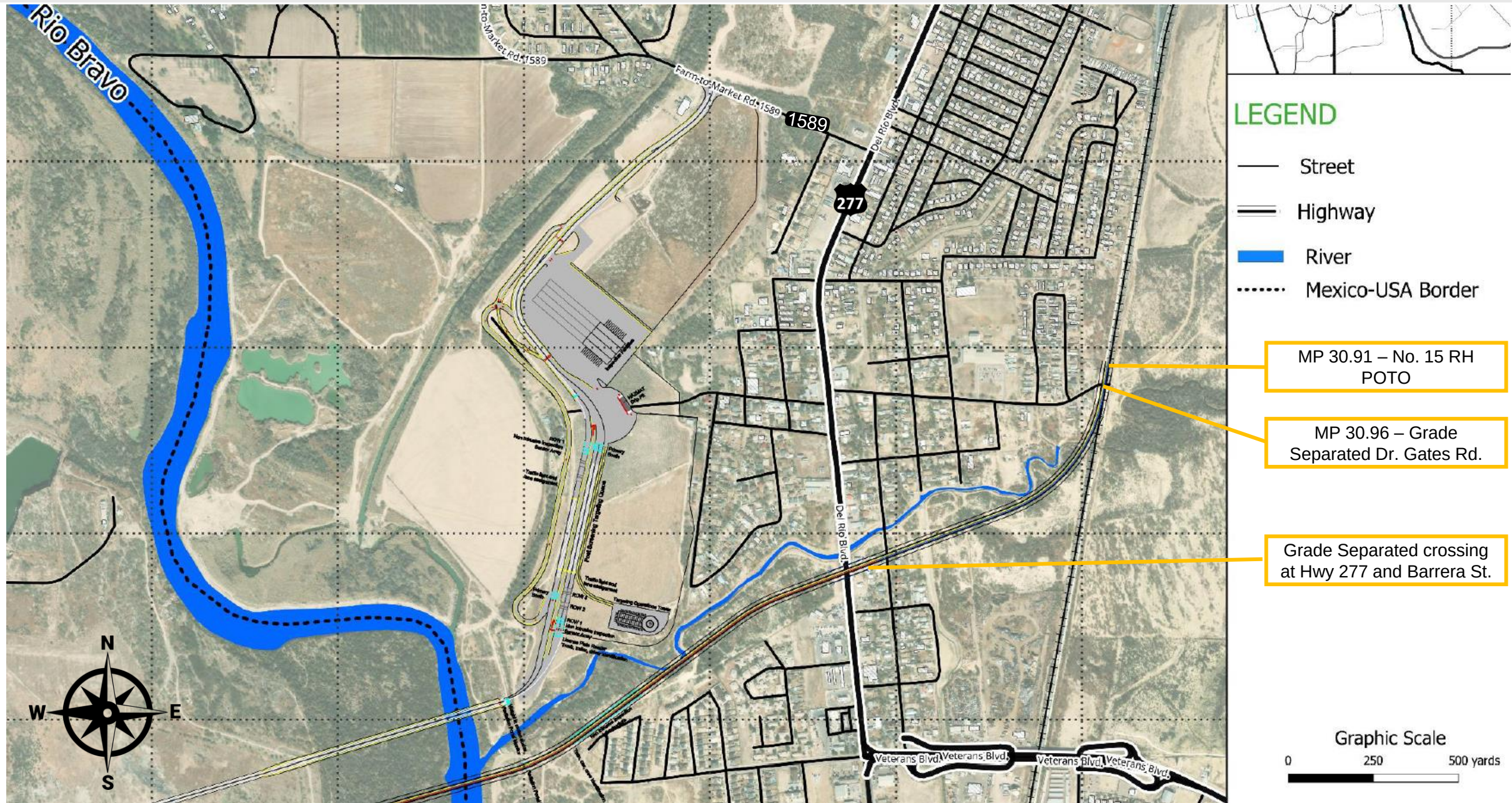
Foster Sustainable Growth

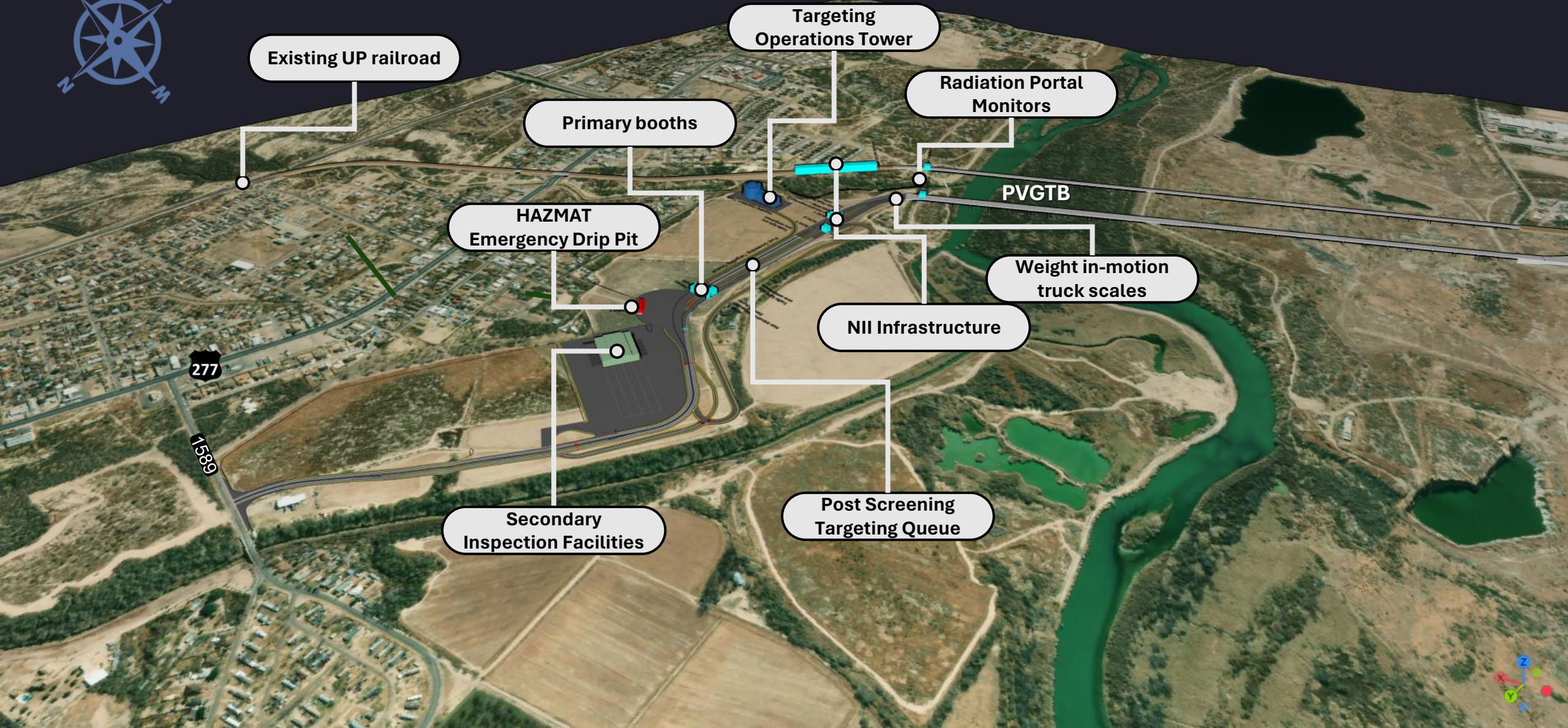
- **Limiting Adverse Environmental Impacts** by strategically locating outside of urban areas on previously disturbed land
- Promoting **Efficient Rail Transport** with $\sim 1/10^{\text{th}}$ the emissions per ton-mile compared to trucks
- **Preventing 100M lbs. of Annual CO₂ Emissions** from idling trucks waiting to cross the border

The Puerto Verde Trade Corridor follows the Libramiento Norte ROW in Piedras Negras' Master Plan

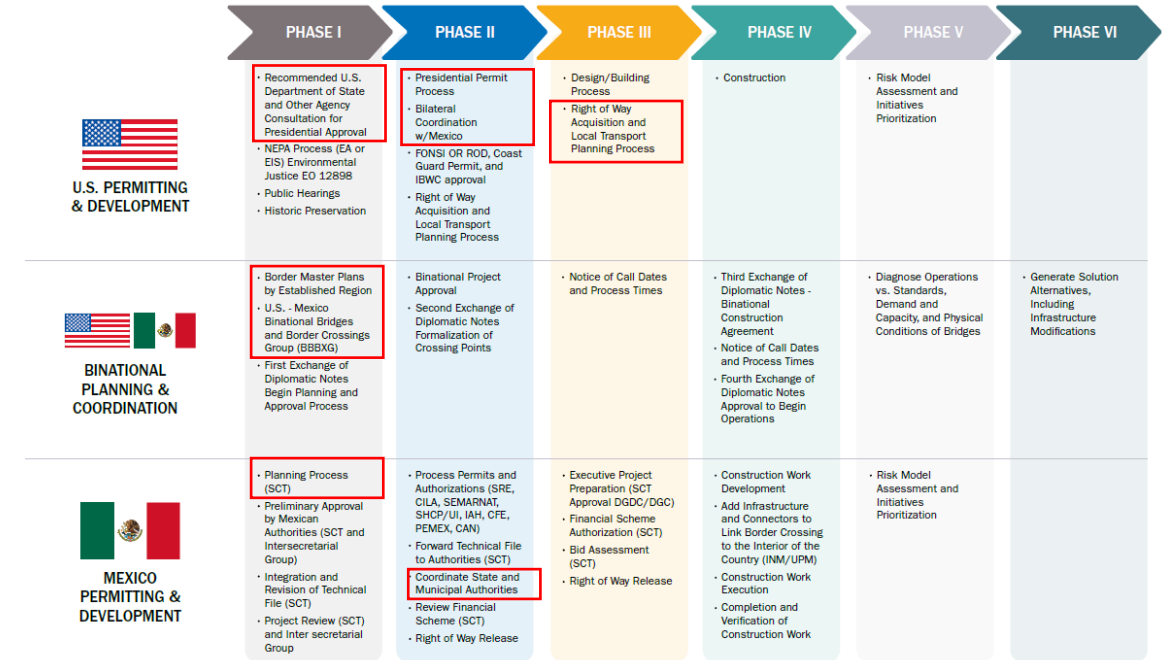








- The project was presented to the **Binational Bridges and Border Crossings Group (BBBXG)** at the Las Cruces, NM Regional Meeting in March and the Washington DC Plenary Meeting in July
- The **Texas-Mexico Border Transportation Master Plan (BTMP)** lists the PVGTB as a recommended project and is updating its status to high impact in addressing transportation and economic issues
- Maverick County presented the project to Texas' **Border Trade Advisory Committee (BTAC)** in April
- Significant progress has been made to acquire or secure assignment of required **Right-of-Way**
- Puerto Verde coordinated with numerous state and federal agencies (US and Mexico) prior to submitting its **U.S. Presidential Permit Application**



- The **State of Coahuila** is in full support of the project and has issued support for the US presidential permit
 - **Governor-Elect Manolo Salinas** proposed this project as solution to economic issues at the border
 - The municipalities of **Piedras Negras**, **Nava**, and **Monclova** have also provided support letters
 - **Railcar manufacturers** have provided support and voiced their frustrations with the current crossing
- Puerto Verde has begun coordination with Mexican federal agencies including:
 - **Secretaría de Infraestructura, Comunicaciones y Transportes (SICT)**
 - **Secretaría de la Defensa Nacional (SENDENA)**
 - **Secretaría de Relaciones Exteriores (SRE)**
- **Interagency meeting** held in Mexico City on Aug 17th was extremely well received by all agencies



COMUNICACIONES

SECRETARÍA DE INFRAESTRUCTURA, COMUNICACIONES Y TRANSPORTES



SEDENA

SECRETARÍA DE LA DEFENSA NACIONAL



SRE

SECRETARÍA DE
RELACIONES
EXTERIORES



- Locally, **Maverick County, Texas** will serve as the public sponsor for the Puerto Verde Global Trade Bridge:
 - 2019 Feasibility Study** found no fatal flaws in project area
 - Issued **County Resolution** in support of the project
 - Presented to Texas' **Border Trade Advisory Committee**
- The **State of Texas** has made this a priority project:
 - Aligns with **Regional Infrastructure Priorities**
 - TxDOT** is has been involved in initial design efforts
 - Texas Transportation Commission** letter of support
- The project has broad **National Support** including:
 - US Senators **Ted Cruz** and **John Cornyn**
 - Former Director of National Intelligence **John Ratcliffe**
 - Former CBP Director of Field Operations **David Higginson**
 - Numerous chambers of commerce and alliances
- Presidential Permit Application** submitted Oct. 18, 2023



- Suggested Core Team:
 - Lead Federal Agency: **STB's OEA**
 - STB's Consultant: **VHB**
 - Applicant's Consultant: **Anchor QEA**
 - Applicant's Attorney: **Clark Hill**
- Potential Cooperating or Consulting Agencies:
 - **TxDOT¹ / FHWA²**
 - **IBWC / MX CLIA**
 - **Maverick County**
 - **SHPO / TCEQ / TPWD**
 - **USACE / USCG / USFWS**
 - **CBP / GSA**
 - **State Department³**

Notes:

(1) TxDOT has told us it does not have authority to lead projects crossing its borders

(2) FHWA reports that it does not have authority to lead privately funded projects

(3) We've been told that the State Department lacks resources to lead NEPA projects





APPENDIX

MEXICO



PUERTO VERDE
GLOBAL TRADE
BRIDGE

UNION PACIFIC
/BNSF

SAN ANTONIO
146 MILES

PIEDRAS
NEGRAS

EAGLE
PASS

LOOP 480

RIO GRAND
RIVER

FERROMEX
RAIL

UNITED STATES

- **TxDOT**
 - Bruce Bugg (Chairman of Texas Transportation Commission) & Alex Meade (Commssioner)
 - Caroline Mays (Director of Planning and Modal Programs) Caroline.Mays@txdot.gov
 - Sonya Hernandez (Director of Environmental Affairs) Sonya.Hernandez@txdot.gov
 - Roberto Rodriguez (Laredo District Planning & Dev) Roberto.Rodriguez@txdot.gov
- **FHWA**
 - Mike Leary (TX Director of Planning and Program Development) michael.leary@dot.gov
 - Tom Bruechert (TX Enviromental Program Manager) Tom.Bruechert@dot.gov
 - Gutierrez, Aaron (Engineering) aaron.gutierrez@dot.gov
 - Lastrape, Krystal (Planning) krystal.lastrape@dot.gov
- **IBWC**
 - Maria Elena Giner (Commissioner) mariaelena.giner@ibwc.gov
 - John Claudio (Reality Chief) john.claudio@ibwc.gov
 - Joel Saldivar (Reality Specialist) joel.saldivar@ibwc.gov
- **Maverick County**
 - Ramsey English Cantú (County Judge) judgeenglishcantu@co.maverick.tx.us
 - Roberto Ruiz (County Commissioner) robruizteach@yahoo.com



[Libramiento Norte and Puerto Verde Global Trade Bridge](https://www.youtube.com/watch?v=P3fQ51TTONo)

<https://www.youtube.com/watch?v=P3fQ51TTONo>



[Discovery – Decision Sciences](https://www.youtube.com/watch?v=hFXvukPIsJ0)

<https://www.youtube.com/watch?v=hFXvukPIsJ0>

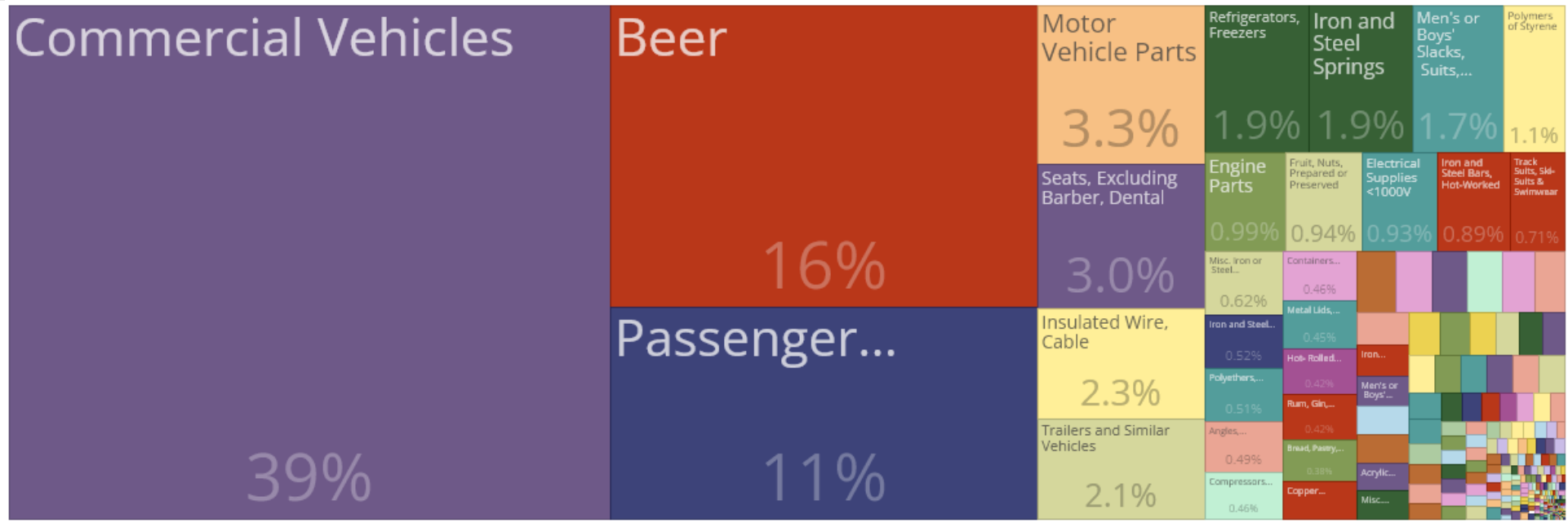


[3D Model - Puerto Verde Global Trade Bridge](https://www.sinople.com.mx/s1/files/C008P2205/PVGTB_H1_flood/index.html)

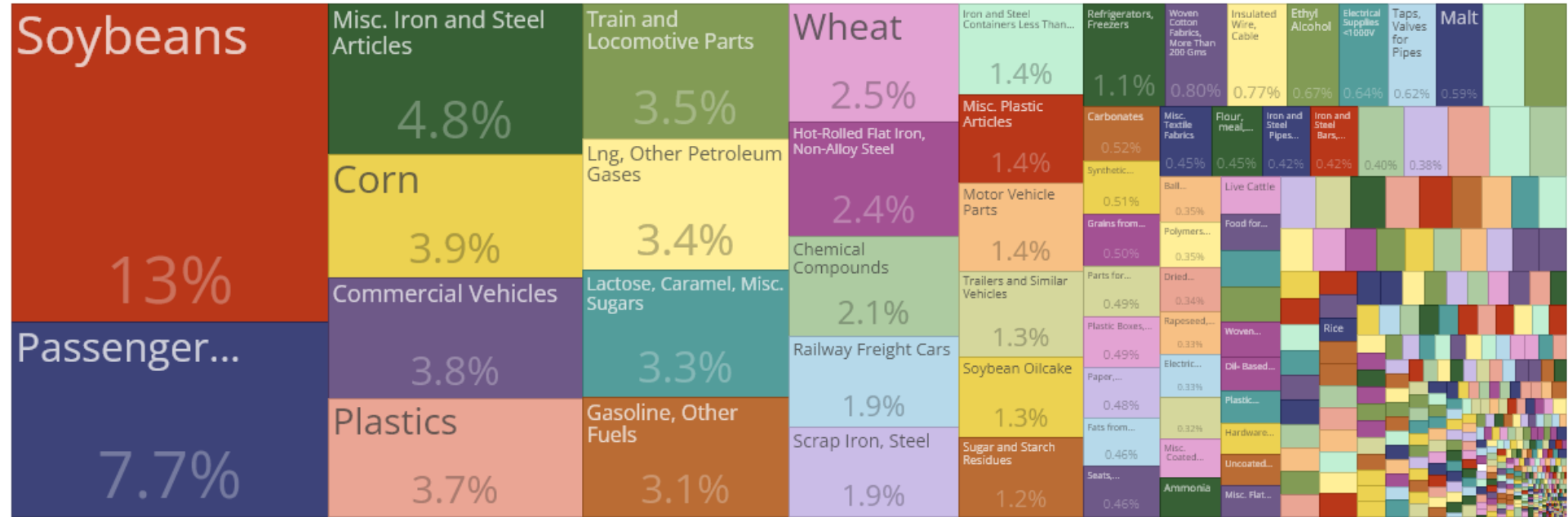
https://www.sinople.com.mx/s1/files/C008P2205/PVGTB_H1_flood/index.html

Commodity Summary (2022 by Value)

Imports (\$23.1B)



Exports (\$10.9B)



Source: <https://ustradenumbers.com/port/eagle-pass/>