

**The Belt Railway Company of Chicago**  
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Percy E. Fields III  
President / General Manager



June 13<sup>th</sup>, 2024

Robert Primus – Chairman – Surface Transportation Board

Erik Jakubowski – Chairman – Railroad Shipper Transportation Advisory Council

I am writing to self-nominate for the small railroad vacancy on the RSTAC board. I am currently the President and General Manager of the Belt Railway Company of Chicago, a position I have held since Sept 1, 2022.

I have spent the past 24 years in the railroad industry. My career began in July of 2000, working in the capacity of a switch person on the Union Pacific Railroad, based in Chicago. After spending 4 years as a craft employee, I promoted to management, where I spent the next 15 years with steady progression through the operating department. My Union Pacific management career allowed me to work in Chicago, Kansas City, Omaha, and St. Louis. I spent my time working in field operations, dispatching operations, and cross functional roles in the headquarters building.

I spent two years working as the General Manager of the Alton and Southern Railway Company, a wholly owned subsidiary (short line) of Union Pacific. I held this role until March of 2020, when I joined the Belt Railway Company of Chicago as the General Manager.

I received my master's degree in business administration from Benedictine University and am a 2022 graduate of the Harvard Business Schools Advanced Management Program.

I believe that my experience, education, and general desire to make a positive impact on all that I do, makes me an ideal candidate to join the RSTAC. Specifically, my experience over the past 6 years managing two short line railroads would allow me to bring that perspective to the committee as well.

Thank you for the time and consideration for this nomination.

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President and General Manager  
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