

Carl M. Warren
President & CEO



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February 5, 2024
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Brian O'Boyle
Designated Federal Officer - Passenger Rail Advisory Committee
Surface Transportation Board
395 E Street, SW
Washington, DC 20423

Subject: Passenger Rail Advisory Committee Nomination (Docket No. EP 774)

Dear Mr. O'Boyle:

I am pleased to nominate Carl Warren as a candidate for membership on the Passenger Rail Advisory Committee (PRAC).

1. Name, position, and business contact information of the nominee

Carl Warren
President & Chief Executive Officer
North Carolina Railroad Company
2809 Highwoods Blvd
Raleigh, NC 27604
(919) 725-1992
cwarren@ncrr.com

2. Interest Represented

Class II or III Freight Railroad - North Carolina Railroad Company (NCRR) is a Class III Railroad with annual revenues of \$30M, headquartered in Raleigh, North Carolina. NCRR is the oldest private corporation in the state, founded in 1849, now entering its 175th year.

NCRR owns its corridor which has nationwide importance including Raleigh to Charlotte, North Carolina, an essential segment for future high speed rail expansion between Washington DC and Atlanta. NCRR's corridor also supports a major merchandise and premium freight network linking the southeast with the northeast. NCRR approval, agreement and collaboration are required for the current and future success of these networks.

In North Carolina, we provide dynamic services and best-in-class rail centric solutions. We transform our trusted expertise and unique assets into economic advantages.

3. Experience and Qualifications

Mr. Warren currently serves as Chief Executive Officer of an enterprise which hosts 14 daily Amtrak trains, including 10 daily state-supported trains (Piedmont and Carolinian services), as well as 4 daily long-distance Amtrak trains (Silver Star and Crescent). These operations occur on a complex mainline with significant freight density, supporting general merchandise and premium intermodal freight.

Mr. Warren's experience has manifested in North Carolina as thoughtful guidance to rail development, adapting and improving existing agreement frameworks. This has enabled growth of service, ridership and public investment while protecting the capability of the freight network. He is passionate about the benefit of a safe, effective and efficient rail system and works tirelessly to ensure its success.

Because of the rapid growth of the state, and the location of NCRR property in cities like Raleigh, Durham, Greensboro and Charlotte, the company is at the intersection between community and state leaders' desire for more passenger service and the critical need to protect the integrity of the freight network to serve existing industry and enable economic growth by locating new rail-served industry. This balanced perspective would greatly benefit the PRAC and its deliberations.

Carl has deep experience with freight railroads and their relationships with passenger operations. Mr. Warren has worked in the transportation industry since 1997, primarily for Class I railroads, including BNSF (6 years) and CSX (13 years), but also for the Port of Portland, Oregon (4 years). The Port of Portland is a major bulk export and automotive port served by BNSF and Union Pacific. Relevant experience includes operations analysis and planning, capital planning and budgeting, commercial and real estate development, land use planning, strategic planning, port development and rail-centric industrial development.

4. Mr. Warren is willing and able to serve as a member of the PRAC.

5. Mr. Warren agrees to serve the PRAC in a representative capacity.

Thank you for your consideration.

Sincerely,



Carl M. Warren
President & CEO

cc: Hon. Martin J. Oberman, Chairman
Hon. Patrick J. Fuchs
Hon. Michelle A. Schultz
Hon Robert E. Primus
Hon. Karen J. Hedlund