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Senior Vice President,
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Via E-Filing

The Honorable Martin J. Oberman, Chairman
United States Surface Transportation Board
395 E Street, S.W.
Washington D.C. 20423

Re: Docket No. EP 774 (Sub-No. 1), *Notice of Passenger Rail Advisory Committee Vacancies*

Dear Chairman Oberman:

I write to submit my nomination for the position on the Surface Transportation Board's Passenger Rail Advisory Committee (PRAC) representing Class II and Class III freight railroads. My two decades working for freight railroads will enable me to participate productively in the work of PRAC.

My name is Robert Ledoux and I currently serve as the Senior Vice President for the Florida East Coast Railway (FEC). FEC is a Class II regional railroad that owns a 351-mile mainline track from Jacksonville to Miami, Florida. FEC is the rail provider for Port Miami, Port Everglades, and Port of Palm Beach. FEC transports traffic between those ports and Jacksonville where FEC connects to the national railway system. I started with FEC in 2011. In my current role, I oversee the security, claims, public projects, and local, state, and federal affairs. I am responsible for FEC's legal and regulatory compliance programs and regularly work with federal, state, and local officials to develop programs and policies that are beneficial to FEC and the rail industry more broadly. Prior to joining FEC, I worked for CSX Transportation, Inc. from 2002 to 2011, ultimately rising to the position of Assistant General Counsel. I have a Master's degree in Business Administration from Virginia Tech Pamplin College of Business and my Juris Doctorate from George Mason University School of Law.

The STB's notice of January 4, 2024 inviting nominations explains that PRAC will advise on, among other things, reducing disputes between passenger rail carriers and freight rail hosts regarding the use of freight rail carrier-owned facilities and infrastructure for passenger service, including passenger on-time performance issues. I have firsthand experience working with governments and passenger service providers to advance passenger rail service. My work at the FEC includes negotiating the Brightline Operating Agreement as well as negotiating with the South Florida Regional Transportation Authority for the operation of Tri Rail on the FEC corridor. At CSX, I served as lead negotiator for passenger rail programs and initiatives. These experiences have formed my understanding of how to balance the needs of passenger rail and freight rail interests in a way that is mutually beneficial as the public relies on both forms of rail transportation. I would also leverage my experience in regulatory compliance and engagement, including my work managing grants from the Federal Railroad Administration for safety

improvements on FEC's corridor, to help the STB consider how to improve regulatory processes related to intercity passenger rail.

I recognize the importance of participating in civic-oriented organizations that seek to collect diverse viewpoints on important topics and forge innovative solutions. I have dedicated substantial time to serving on the boards of the American Short Line and Regional Railroad Association, the Florida Railroad Association, the Coalition for America's Gateways and Trade Corridors and Florida International University's Logistics Advisory Board because I am committed to the growth and resiliency of the rail community and the customers we serve. If chosen to represent short line interests before the STB, I will bring that same commitment to PRAC's work in ensuring the mutual success of passenger and freight rail.

My contact information is as follows:

Robert Ledoux
904-614-0400
Robert.Ledoux@fecrwy.com

I respectfully submit my nomination for the Class II and Class III freight railroads representative position on PRAC. I would accept that position if chosen by the STB. Further, I recognize that any service I render on PRAC would be in a representative capacity and that I would be responsible for my own expenses related to that service. Please let me know if you have any questions or require additional information.

Sincerely,



Robert B. Ledoux
Senior Vice President, Florida East Coast Railway