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Kristen Nunnally

Surface Transportation Board

Attn: Docket No. EP 670 (Sub-No. 2)

395 E Street SW

Washington, DC 20423-0001

RE: Docket No. EP 670 (Sub-No. 2)

Dear Ms. Nunnally:

I am nominating myself to serve the Surface Transportation Board's ("STB") Rail
Energy Transportation Advisory Committee ("RETAC") as an at large representative.

Contact Name: Alfred P. Smith

Position: VP & Group Executive Locomotives GATX Corporation (Retired)

Principal, AJS Rail LLC

Contact Information: Alfred P. Smith

6746 Cottage Court

Petoskey, MI 49770

(717) 487-0687

Representation: At Large Representative

Summary of the candidate's experience and qualifications for the position:

I have more than forty-eight years' experience in the railroad industry. My experience ranges from managing a fleet in excess of 700 freight locomotives for GATX which were leased to industries, shortline and regional railroads, along with Class One railroads in the United States and Canada. With many of the industrial accounts we also provided the on-site maintenance of the locomotives.

Prior to that I was Assistant Chief of Transportation of Canadian National Railway with headquarters in Edmonton, AB. I managed the Network Operations Center, Bulk Operations (coal, grain, potash, sulphur, etc.), Locomotive Management, Freight Car Management (all cars types in the CN fleet), Short Term Operations Planning and Dimensional Load Clearances.

For nearly two decades I was in the shortline railroad business. I was General Manager and then President and Chief Operating Officer of Emons Transportation Group. In addition to my daily duties of running the business I was charged with railroad acquisitions and business development. We acquired eight shortline railroads and created two joint ventures with Class One railroads. A dry/liquid break bulk terminal with CSX and a full intermodal train and terminal operation with Canadian National Rwy.

I also had operations experience with The Milwaukee Road, Conrail and the Delaware & Hudson Rwy. I began my career with The Milwaukee Road and worked in the Maintenance of Way, Transportation Clerical and as a Brakeman/Conductor. In these positions I was a member of BMW, BRAC and UTU.

I graduated from Central Michigan University with a BS Degree in Business Administration.

I also complete the Management Training Program on Conrail.

I have served on the Board of Directors of Emons Transportation, American Shortline & Regional Railroad Association, The Belt Railway of Chicago as well as the Providence & Worcester Railroad Company.

I, Alfred P. Smith, do hereby represent that I am willing and able to serve as a representative in the At Large Position to RETAC for the entirety of the three-year term.

I truly appreciate your consideration of this application.

Sincerely,

Alfred P. Smith

6746 Cottage Court

Petoskey, MI 49770

717-487-0687

Kingsfordsmithal@gmail.com

Career Experience**AJS Rail LLC**

May 2020 – Present

Owner of small Transportation Consulting Firm specializing Railroad Management, Locomotive and Railcar Acquisition and/or leasing. Services railroads, leasing companies, financial institutions and railroad supply industry.

GATX Corporation

January 2012 – February 2020

Vice President & Group Executive – Locomotive Group

Responsible for the management of a lease fleet of over 700 EMD locomotives. Includes leasing, acquisitions and divestitures in the fleet as well as all inventory. Oversaw the mechanical operations including third party shops as well as mobile maintenance operations in South Texas area.

August 2007 – January 2012

Vice President & General Manager – Locomotive Group

Managed the Administration as well as Sales & Marketing functions in North America.

December 1998 – August 2007 – Locomotive Group

Vice President Sales & Marketing

Responsible for the customer relationships as well as the commercial relationship between GATX and the Electro Motive Division of General Motors within our 50/50 joint venture called Locomotive Leasing Partners. (LLPX)

Canadian National Railway

July 1998 – December 1998

Assistant Chief of Transportation

Responsible for the management of the North American Network Operations Center, Locomotive Control, Car Management, Unit Train Operations, Dimensional Load Movement, Short Range Operations Planning.

Member of the negotiating team working with Canadian Pacific Railroad to create the co production running rights from Kamloops, BC to Vancouver, BC on either railroad in either direction.

July 1997 – July 1998

General Manager Network Operations

Was a member of E. Hunter Harrison's initial Precision Scheduled Railroad ("PSR") implementation team.

Daily 24/7 management of the North American Network Operations Center.

Emons Transportation Group

June 1981 – July 1997

President & Chief Operating Officer

Directed the Transportation, Maintenance of Way, Maintenance of Equipment and Sales & Marketing departments of the company.

Also lead the acquisition team for the Corporation. We made eight railroad and related acquisitions between 1983 and 1995.

Operating Subsidiaries: Maryland & Pennsylvania RR, York Terminal Rwy, West Virginia Northern RR, YorkRail, Emons Bulk Logistics (JV with CSX Transportation), St Lawrence & Atlantic RR, Emons Warehouse Company, Lewiston Auburn Rwy, Norway Branch RR, Berlin Mills RR, East Penn Rwy and Maine Intermodal Transportation Co. (J/V with Canadian National Rwy)

Virginia & Maryland Railroad Co. (VAMD)

February 1980 – June 1981

General Manager

Directed the Transportation function including the 31-mile car ferry service between Little Creek and Cape Charles, VA. In addition, the Maintenance of Way and Maintenance of Equipment departments.

Represented the railroad at agency meetings of the Accomac & Northampton Transportation Commission which owned the physical plant of the railroad, and our company was the designated operator of the rail line.

Represented the railroad with the United States Coast Guard in relation to our companies operating of a rail barge operation between Cape Charles, VA and Little Creek, VA.

Delaware & Hudson Railway (D&H)

September 1979 – February 1980

Director of Transportation – Extended Lines

Oversee the train operations of D&H trackage rights between Wilkes Barre, PA and Newark, NJ/Philadelphia, PA. In addition, Sunbury, PA and Enola, PA/Alexandria, VA.

Member of the startup team that initiated the train service over Conrail and the RF&P from Rockville, PA to Potomac Yard in Alexandria, VA. Then assumed the management of the train operations.

Consolidated Rail Corporation (Conrail)

July 1978 - September 1979

Terminal Trainmaster

Atlantic Region

Lehigh Division

Allentown, PA

24/7 Management of the Allentown Consolidated Terminal which was made up of Conrail predecessors Lehigh Valley RR, Reading RR, Central Railroad of New Jersey, Lehigh & New England RR.

Member of the negotiating team for Conrail that negotiated the Allentown Consolidated Yard Agreement which made Allentown Yard an open terminal for all former serving railroads.

Member of the negotiating team that created interdivisional running from Allentown, PA to Sayre, PA

Member of the negotiating team that created single crew service from Allentown, PA to Newark, NJ and return.

Member of the construction management team for the reconfiguration and new construction of the former Lehigh Valley and Reading Hump Yards at Allentown, PA.

June 1977 – July 1978

Trainmaster

Northern Region

Detroit Division

Detroit, Sterling and Trenton, MI

Major classification yard at Livernois Ave Detroit with satellite service yards at Sterling, North Yard, River Rouge, Trenton and Monroe, MI. The major customer base was Ford Motor, General Motors, Chrysler, Monsanto, Great Lakes Steel, McLouth Steel and the Warren Armored Vehicle Plant at Mound Road.

Jan 1977 – June 1977

Management Trainee - Transportation

9-month program designed to acquaint the new manager with System Operations Center, line operations, local switching, interchange regulations and customer service.

Philadelphia, Syracuse, Boston, Indianapolis and Detroit.

Chicago, Milwaukee, St. Paul & Pacific Railroad Co. (MILW)

May 1971 – December 1976

Various Maintenance of Way and Transportation positions.

Extra Gang Laborer at Channing, MI. (BMWE)

Section Laborer at Ontonagon, MI. (BMWE)

Machine Operator and Section Laborer at Cedar Rapids, IA (BMWE)

Welders Helper at Perry, IA (BMWE)

Transportation Clerk at Marion, IA (BRAC)

Brakeman/Conductor on the East Iowa Division from Savanna, IL – Perry, IA, Cedar Rapids, IA, Dubuque, IA and Ottumwa, IA. (UTU)

Brakeman/Conductor on the Minnesota Division from St. Paul, MN – Eau Claire, WI, Duluth, MN. (UTU)

Board of Directors Seats

March 2014 – November 2016

Providence & Worcester Rwy Company

Representing GATX Corporation

September 1997 – December 1998

Belt Railway of Chicago

Representing Grand Trunk Western Rwy and Canadian National Rwy

January 1993 – May 2002

Emons Transportation Group, Inc.

July 1988 – September 1998

Eastern General Managers Association
Representing Maryland & Pennsylvania RR

May 1985 – July 1997

American Shortline Railroad Association
Representing Maryland & Pennsylvania RR

Education

1972 – 1976

Central Michigan University
Bachelor of Science – Business Administration & Economics