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January 10, 2022

Ms. Cynthia Brown
Chief
Section of Administration
Office of Proceedings
Surface Transportation Board
395 E Street, SW
Washington, DC 20423

ENTERED
Office of Proceedings
January 10, 2022
Part of
Public Record

Re: Docket No. FD 36472, *CSX Corporation and CSX Transportation, Inc. – Control and Merger – Pan Am Systems, Inc.*

Dear Ms. Brown:

As the Surface Transportation Board holds a hearing on Docket No. FD 36472, I write in support of the proposed transaction between CSX Transportation, Inc. (CSX) and Pan Am Systems, Inc. (Pan Am) and its subsidiaries pursuant to the STB's regulations and policies. An efficient and reliable freight rail system is integral to our nation's supply chain, and the transaction contemplated between CSX and Pan Am has the potential to significantly benefit Maine and the Northeast.

As Ranking Member of the Transportation, Housing and Urban Development, and Related Agencies (THUD) Subcommittee of the U.S. Senate Committee on Appropriations, I have worked to promote transportation improvements for the nation and in Maine. Throughout the country, our businesses and citizens rely on rail traffic to deliver goods and to support our economy. The ongoing supply chain issues reinforce the need for additional investments and efficiencies to continue the successful delivery of freight rail service that our nation relies upon. This transaction has the potential to benefit Maine, the Northeast, and beyond through efficiency and reliability upgrades that are important for businesses depending on rail traffic to deliver raw materials and transport products. If the transaction is approved, CSX has indicated that it will make improvements to track and locomotives to provide better service, extend positive train control on certain passenger rail lines, and make other upgrades to the rail network.

I appreciate the Board's thoughtful and diligent consideration of this matter and, pursuant to the STB's regulations and policies, request that you carefully contemplate how this acquisition could advance the rail network and service in Maine, the Northeast, and beyond. Thank you for your commitment to an efficient rail system and reliable supply chain.

Sincerely,



Susan M. Collins
United States Senator