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October 7, 2021

CSXT/PAR-35

VIA E-FILING

Cynthia T. Brown
Chief, Section of Administration
Surface Transportation Board
Office of Proceedings
395 E Street, SW
Washington, DC 20423

**Re: STB Docket No. FD 36472, CSX Corporation and CSX Transportation, Inc., et al.—
Control and Merger—Pan Am Systems, Inc., Pan Am Railways, Inc., Boston and
Maine Corporation, Maine Central Railroad Company, Northern Railroad, Pan Am
Southern LLC, Portland Terminal Company, Springfield Terminal Railway
Company, Stony Brook Railroad Company, and Vermont & Massachusetts
Railroad Company**

Dear Ms. Brown:

Enclosed please find a letter in support of the Application filed in the above-referenced
matter from One SouthCoast Chamber.

Respectfully submitted,

/s/ Anthony J. LaRocca

Anthony J. LaRocca
Peter W. Denton
Sally Mordi
*Attorneys for CSX Corporation and
CSX Transportation, Inc.*

Enclosures

cc: Louis E. Gitomer; All parties of record



227 Union Street, New Bedford, MA 02744
200 Pocasset Street, Fall River, MA 02721
508-999-5231

October 4, 2021

To Whom It May Concern:

For over a century, the One SouthCoast Chamber has been representing businesses across various industries along the South Coast of Massachusetts. As the primary business advocate in our region and the second largest chamber in the Commonwealth, we seek opportunities to advance the interests of our membership and the communities they serve. Today, we are writing to express our support for CSX Transportation's proposed acquisition of Pan Am Systems Inc. and its subsidiaries currently under consideration by the Surface Transportation Board (STB). We firmly believe that the transaction, if approved, will deliver exceptional benefits to our members and the entire New England region.

CSX is a reputable company with a proven record of success in the freight rail industry. Their business model, investment levels, and performance standards will significantly improve rail across the region be it freight or passenger. As part of their application, CSX is committing to maintaining and modernizing Pan Am's aging locomotive fleet and tracks. Pan Am's current customer base will see increased reliability and performance that is more sustainable and competitive.

In 2020, CSX invested nearly \$1.4 billion into its network. From an economic development standpoint, this is reassuring because, should the transaction be approved, our region will benefit from these capital investments. Modern infrastructure and consistent investment levels will yield opportunities for increased competition in the rail space and provide better and more efficient service to shippers.

Passenger rail operations also stand to benefit from the proposed transaction. CSX plans to upgrade Pan Am's existing 10mph main line tracks to 25mph, meaning that passenger trains traveling on these tracks will see increased performance with higher speeds and improved safety standards. For years, Pan Am has lacked the resources to invest in its network, but CSX has committed to injecting the necessary capital to make modernization a reality. Whether it is a business shipping goods over rail or passengers commuting by train, everyone stands to benefit from the merger.

On behalf of our members, we urge the Surface Transportation Board to grant full approval to the proposed transaction. Our businesses and communities need strong corporate partners like CSX to enhance business operations and the overall quality of life. We thank you for your consideration on this matter and hope for a swift approval.

Sincerely,

A handwritten signature in black ink, appearing to read "Rick Kidder". The signature is fluid and cursive, with the first name "Rick" and last name "Kidder" clearly distinguishable.

Rick Kidder
Co-CEO
One SouthCoast Chamber

CERTIFICATE OF SERVICE

I hereby certify that I have caused this Letter in Docket No. FD-36472, *CSX Corporation and CSX Transportation, Inc.—Control and Merger—Pan Am Systems, Inc., Pan Am Railways, Inc., Boston and Maine Corporation, Maine Central Railroad Company, Northern Railroad, Pan Am Southern LLC, Portland Terminal Company, Springfield Terminal Railway Company, Stony Brook Railroad Company, and Vermont & Massachusetts Railroad Company*, to be served electronically or by first class mail, postage pre-paid, on all parties of record in this proceeding.

/s/ Sally Mordi

Sally Mordi
*Attorney for CSX Corporation and
CSX Transportation, Inc.*

October 7, 2021