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CSXT/PAR-26

VIA E-FILING

Cynthia T. Brown
Chief, Section of Administration
Surface Transportation Board
Office of Proceedings
395 E Street, SW
Washington, DC 20423

Re: STB Docket No. FD 36472, CSX Corporation and CSX Transportation, Inc., et al.—Control and Merger—Pan Am Systems, Inc., Pan Am Railways, Inc., Boston and Maine Corporation, Maine Central Railroad Company, Northern Railroad, Pan Am Southern LLC, Portland Terminal Company, Springfield Terminal Railway Company, Stony Brook Railroad Company, and Vermont & Massachusetts Railroad Company

Dear Ms. Brown:

Enclosed please find letters in support of the Application filed in the above-referenced matter from the following parties:

- John A. Graham, New Hampshire State Representative
- Michael D. Brady, Massachusetts State Senator
- Mike Zwirko, Former President, Melrose City Council; Former Member Board of Directors, Massachusetts Municipal Association

Respectfully submitted,

/s/ Anthony J. LaRocca

Anthony J. LaRocca
Peter W. Denton
Sally Mordi
*Attorneys for CSX Corporation and
CSX Transportation, Inc.*

Cynthia T. Brown
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Enclosures

cc: Louis E. Gitomer; All parties of record



State of New Hampshire

HOUSE OF REPRESENTATIVES

CONCORD

Ms. Cynthia T. Brown
Chief of the Section of Administration
Office of Proceedings
Surface Transportation Board
395 E Street, NW
Washington, DC 20423

Re: Docket # FD 36472, CSX Corporation and CSX Transportation, Inc. – Control and Merger – Pan Am Systems, Inc. et al.

Dear Ms. Brown:

As chair of the New Hampshire House Public Works and Highways Committee, I write to support CSX Transportation, Inc.'s (CSX's) application to the Surface Transportation Board for the authority to acquire Pan Am Systems, Inc. and its railroad subsidiaries.

I support this transaction because freight rail is important for connecting New Hampshire businesses to markets around the country, and around the world, and CSX brings financial resources for much-needed infrastructure improvements to the existing Pan Am network in New Hampshire.

CSX also brings financial resources to market the line and provide additional freight service to New Hampshire companies. Increased use of freight rail means less trucks are on the roads, which is beneficial for the state's highway budget and good for the environment. Additionally, this merger will give greater credence to our efforts to further inter-modal transportation here in New Hampshire and help reduce carbon emissions throughout the region.

As part of this transaction, CSX has committed to honoring all current agreements with shippers, licensees and other entities operating on Pan Am lines. This is important to maintain consistency and predictability for existing customers. Additionally, the single-line service provided by CSX makes for more efficient freight transportation, with less switching and interchange and the elimination of the need to hand off between different carriers.

For these reasons, I respectfully ask the Surface Transportation Board to give CSX's application its full and fair consideration, consistent with applicable statutes and regulations.

Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read "John A. Graham".

State Representative John A. Graham
Chairman, Public Works & Highways Committee



The Commonwealth of Massachusetts

MASSACHUSETTS SENATE

SENATOR MICHAEL D. BRADY
2nd Plymouth & Bristol District

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Chair
Joint Committee on Public Service
Vice Chair
JOINT COMMITTEE ON ECONOMIC DEVELOPMENT AND
EMERGING TECHNOLOGIES

SENATE COMMITTEE ON WAYS & MEANS
SENATE COMMITTEE ON GLOBAL WARMING
JOINT COMMITTEE ON ELECTION LAWS
JOINT COMMITTEE ON VETERANS AND FEDERAL
AFFAIRS
SENATE COMMITTEE ON CONSUMER PROTECTION
AND PROFESSIONAL LICENSURE
JOINT COMMITTEE ON WAYS & MEANS

Dear Ms. Brown,

I write to express my support for CSX Transportation Inc.'s application to the Surface Transportation Board to acquire Pan Am Systems Inc. and its subsidiaries. As a state senator, it is my duty to advocate for opportunities that better the quality of life for my constituents and increase economic development in Massachusetts. The transaction before you is a prime example of how to achieve just that. Businesses and residents alike stand to significantly benefit from a CSX/Pan Am merger, which will facilitate more efficient, competitive freight rail service, and improve passenger rail service across the region.

By acquiring Pan Am's nearly 1200-mile rail network and integrating it into its best-in-class system, CSX will be improving and streamlining rail service throughout New England and better connecting it to the rest of the North American rail network. CSX plans to heavily invest private capital to upgrading Pan Am's network in ways that are currently impossible. As a result, our rail infrastructure in New England will be up to par with national quality and safety standards.

As part of CSX's investment plan in Pan Am's network, main line track speeds will be upgraded from the current 10mph speed limits to 25mph. These enhancements will increase efficiency and productivity for both freight and passenger rail services without jeopardizing safety.

The merger also has significant environmental and sustainability efforts. CSX is the most fuel efficient freight rail carrier in the United States, moving, on average, one ton of freight 533 miles on a single gallon of fuel. This is three to four times more efficient than shipping via truck. I am also encouraged by CSX's forward-looking investment in more sustainable technology to continue reducing the company's carbon footprint.

For the aforementioned reasons and more, I strongly urge you to approve the proposed merger.

Sincerely,

Michael D. Brady
Massachusetts State Senator

Dear Ms. Brown:

I wish to express my support for the proposed merger between CSX Transportation and Pan Am Systems being considered by the Surface Transportation Board (STB). As a former elected official in Massachusetts and a passenger rail commuter, the transaction before you, the regulating body, will benefit communities across New England and increase competition in a vital industry for our region.

I previously served as president of the Melrose City Council and sat on the Board of Directors for the Massachusetts Municipal Association. Melrose is home to multiple MBTA commuter rail stops on the shared Pan Am/MBTA rail line, a lifeline for our community connecting residents to well-paying jobs in the Boston metropolitan area. If approved, the proposed merger will bring a significant injection of capital to Pan Am's rail infrastructure, which will enhance the commuting experience for commuters who utilize passenger rail.

Increased efficiencies in passenger rail affect me personally, too. I recently moved to Maine. From here I will be commuting from the Greater Portland area to Boston, where my employer is located. I will be utilizing Amtrak's Downeaster service, which runs through Pan Am-owned lines. These railways are in desperate need of improvements, which the proposed transaction will yield. Surely, longer commutes via rail are bound to be in more demand as working remotely and a hybrid workforce becomes the new norm.

To put things into perspective, during the hot summer months, the rails along this line often expand due to heat, leading to lengthy delays for commuters and freight. CSX has committed to increasing capital investments across the Pan Am network to maintain and modernize rails like the ones the Downeaster travels on. In the winter, maintenance issues abound, sometimes for multiple days when large Nor'Easters blanket the Northeast region. A dedicated commitment to improvements, coupled with CSX's expertise brings me the confidence that regional travel infrastructure will improve over time due to this merger.

I strongly urge you to approve the proposed merger. Residents and businesses across New England will reap the many benefits of a rail network that is up to national standards operated by a company with proven track record of success in the rail industry.

Sincerely,
Mike Zwirko
Former President, Melrose City Council
Former Member Board of Directors, Massachusetts Municipal Association

CERTIFICATE OF SERVICE

I hereby certify that I have caused this Letter in Docket No. FD-36472, *CSX Corporation and CSX Transportation, Inc.—Control and Merger—Pan Am Systems, Inc., Pan Am Railways, Inc., Boston and Maine Corporation, Maine Central Railroad Company, Northern Railroad, Pan Am Southern LLC, Portland Terminal Company, Springfield Terminal Railway Company, Stony Brook Railroad Company, and Vermont & Massachusetts Railroad Company*, to be served electronically or by first class mail, postage pre-paid, on all parties of record in this proceeding.

/s/ Sally Mordi

Sally Mordi
*Attorney for CSX Corporation and
CSX Transportation, Inc.*

August 23, 2021