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CSXT/PAR-16

VIA E-FILING

Cynthia T. Brown
Chief, Section of Administration
Surface Transportation Board
Office of Proceedings
395 E Street, SW
Washington, DC 20423

**Re: STB Docket No. FD 36472, CSX Corporation and CSX Transportation, Inc., et al.—
Control and Merger—Pan Am Systems, Inc., Pan Am Railways, Inc., Boston and
Maine Corporation, Maine Central Railroad Company, Northern Railroad, Pan Am
Southern LLC, Portland Terminal Company, Springfield Terminal Railway
Company, Stony Brook Railroad Company, and Vermont & Massachusetts
Railroad Company**

Dear Ms. Brown:

Enclosed please find (1) an op-ed piece supporting the Application filed in the above-referenced matter, written by Robert Brown, president of Broco Oil, published in the Boston Herald on July 28, 2021, and (2) a letter in support of the Application from GFI Partners.

Respectfully submitted,

/s/ Anthony J. LaRocca

Anthony J. LaRocca
Peter W. Denton
Sally Mordi
*Attorneys for CSX Corporation and
CSX Transportation, Inc.*

Enclosures

Cynthia T. Brown
July 28, 2021
Page 2

cc: Louis E. Gitomer; All parties of record

CERTIFICATE OF SERVICE

I hereby certify that I have caused this Letter in Docket No. FD-36472, *CSX Corporation and CSX Transportation, Inc.—Control and Merger—Pan Am Systems, Inc., Pan Am Railways, Inc., Boston and Maine Corporation, Maine Central Railroad Company, Northern Railroad, Pan Am Southern LLC, Portland Terminal Company, Springfield Terminal Railway Company, Stony Brook Railroad Company, and Vermont & Massachusetts Railroad Company*, to be served electronically or by first class mail, postage pre-paid, on all parties of record in this proceeding.

/s/ Sally Mordi

Sally Mordi
*Attorney for CSX Corporation and
CSX Transportation, Inc.*

July 28, 2021

Boston Herald

Brown: Rail merger will help fuel economic growth

By [Robert Brown](#)

July 27, 2021 at 5:00 p.m.

Dependable infrastructure is an unsung hero of our everyday lives. From water to power to transportation, we rely on infrastructure 24 hours a day in ways most of us rarely pause to notice.

In the fuel services business, I'm witness to critical infrastructure in action every single day. I know how important it is to ensure our infrastructure is resilient, that it's reliable, and that it enables us — consumers and businesses alike — to not just survive but to thrive and reach our full potential.

In New England, one example of this critical infrastructure is the rail network that helps to power our lives. We move people, products and resources — like heating oil — by rail to take advantage of the benefits it provides us today but also because it helps to position companies like mine for future growth.

We have an opportunity to help our region's railroad system excel in our near future. That opportunity is the proposed merger of Pan Am with CSX, a national, class one railroad that brings with it substantial resources and a stellar track record for investing in and improving the systems it operates. I'm more than happy to support this merger because I believe we should always work to improve the infrastructure we rely on, and this proposal is a timely opportunity to do just that — and to do so with private investment that will bring benefits to all New Englanders.

My company, Broco Oil, has enjoyed a productive and effective relationship with Pan Am over the years. They've helped us meet our customers' demand, helped our business grow, and helped countless others to do the same. For us, rail has been a cost-effective option when it comes to shipping products like biodiesel, and we've been able to pass those cost savings on to our customers. I'm grateful for this partnership, and I believe that CSX will help us derive even more benefits — and savings — from rail transport.

The energy business can be unpredictable. Factors beyond our control can create surges in demand, put pressure on supply and more. When that happens, exceptional infrastructure can help us weather the storm. A class one railroad like CSX is a perfect example of a company that has top tier infrastructure available to meet customers' needs — a fact I can attest to firsthand.

Last winter, when a cold snap stretched the power grid to its limits in places like Texas, many of my customers were worried about maintaining access to products like propane, heating oil and biodiesel they needed to keep their businesses running smoothly.

Against a backdrop of nationwide strain on resources and pipeline capacity, Pan Am and CSX stepped up and helped me ship in 100,000 gallons of propane from as far away as Oklahoma. They

went above and beyond to help me help my customers, and if this merger is approved, I would expect that kind of service will only become more prevalent for businesses like mine and countless others.

I built my business from the ground up after I left the Navy, and I've taken pride in our team's willingness to tackle tough jobs — including deploying around the country to help with disaster response during tough times, repairing infrastructure and helping to ensure fuel can flow to where it's needed. I've seen what can happen when infrastructure isn't working at its best, and I know that companies like CSX are among the best in the business at maintaining the services we depend upon.

I'm hopeful that this merger will soon enable us to strengthen the infrastructure we all depend on every day to ensure we are prepared and well-positioned to tackle whatever challenges Mother Nature throws our way in the future.

Robert Brown is president of Broco Oil based in Haverhill and is a local fire captain and U.S. Navy Seabee veteran. Brown runs the company together with his wife, Angela.

Herald Opinion

Kevin Daniels, Publisher
Joe Belski, Executive Editor
Lorraine, Editorial Page Editor

Biden's slipping approval rating begins to hit home

President Biden has hit a new low. We're not talking about his worsening falling support but his approval rating. At 50%, the Democrats should begin to fret about the midterm and the 2024 presidential election.

Boosting pensions for pandemic work is sick

Somebody needs to stop the State lawmakers from copying President Biden's fiscal reductionism.

Poll: Americans' optimism about the future plummets 20 points

As the economy continues to struggle, Americans' optimism about the future has plummeted 20 points, according to a new AP poll.

Rachel Rollins the right choice for U.S. Attorney in Massachusetts

Attorney General Merrick Garland has announced his pick for U.S. Attorney in Massachusetts. It's a woman, a lawyer, and a Black woman.

OPINION

Accepting defeat in Afghanistan is a terrible choice

By JAMES COLEMAN
The dropping of the Kabul government is likely. The reason we're letting these Afghan immigrants come to America is that everyone knows that Afghanistan is a lost cause. It's a country that has been a military sewer since the 1970s. The president's decision to pull out is a terrible choice. It's a choice that will cost lives and leave a legacy of suffering.

CHALLENGER OF THE GUARD: A U.S. flag is lowered during a May handover ceremony from the U.S. Army to the Afghan National Army at a camp in southern Afghanistan.

decline cannot be answered for America. There is no way to win. Both answers are wrong. Because the assumption that somewhere there exists some predominant, unassailable trajectory, the result of "Decline is a Choice," Krauthammer and "The question of whether America is in

Rail merger will help fuel economic growth

By ROBERT BROWN
Dependable infrastructure is an ongoing issue for our everyday lives. From water to power to transportation, we rely on infrastructure to power a lot of ways most of us rarely pause to notice. In the last several years, the proposed merger of Trp Am with CSX, a national, class one railroad that brings a substantial resources and a stellar track record for investing in and improving the nation's infrastructure, has not been enough to convince and business and industry. It's not the time to go back when the rail world of returns is dead or lost.

7/26/2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Steven Goodman, Manager of GFI Partners, located at 133 Pearl Street Suite 400 Boston, MA 02110.

GFI Partners is a commercial real estate development company. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

GFI Partners looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. GFI Partners welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

GFI Partners will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

GFI Partners supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,
Steven Goodman


Cc: CSX Transportation, Inc.