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July 19, 2021
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Public Record

July 19, 2021

CSXT/PAR-13

VIA E-FILING

Cynthia T. Brown
Chief, Section of Administration
Surface Transportation Board
Office of Proceedings
395 E Street, SW
Washington, DC 20423

Re: **STB Docket No. FD 36472, CSX Corporation and CSX Transportation, Inc., et al.—Control and Merger—Pan Am Systems, Inc., Pan Am Railways, Inc., Boston and Maine Corporation, Maine Central Railroad Company, Northern Railroad, Pan Am Southern LLC, Portland Terminal Company, Springfield Terminal Railway Company, Stony Brook Railroad Company, and Vermont & Massachusetts Railroad Company**

Dear Ms. Brown:

Enclosed please find letters in support of the Application filed in the above-referenced matter from the following parties:

- Brunswick Valley Lumber
- Cooperative Reserve Supply Incorporated
- F&M Tool and Plastics, Inc.
- Office of the County Administrator of Saratoga County, NY

Respectfully submitted,

/s/ Anthony J. LaRocca

Anthony J. LaRocca
Peter W. Denton
Sally Mordi
*Attorneys for CSX Corporation and
CSX Transportation, Inc.*

Cynthia T. Brown
July 19, 2021
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Enclosures

cc: Louis E. Gitomer
All parties of record

CERTIFICATE OF SERVICE

I hereby certify that I have caused this Letter in Docket No. FD-36472, *CSX Corporation and CSX Transportation, Inc.—Control and Merger—Pan Am Systems, Inc., Pan Am Railways, Inc., Boston and Maine Corporation, Maine Central Railroad Company, Northern Railroad, Pan Am Southern LLC, Portland Terminal Company, Springfield Terminal Railway Company, Stony Brook Railroad Company, and Vermont & Massachusetts Railroad Company*, to be served electronically or by first class mail, postage pre-paid, on all parties of record in this proceeding.

/s/ Sally Mordi

Sally Mordi
*Attorney for CSX Corporation and
CSX Transportation, Inc.*

July 19, 2021



BRUNSWICK VALLEY

L U M B E R

MAIN LINE: 506 457 1900
FAX: 506 459 3395

367 MAIN STREET
FREDERICTON, NB E3A 1E6

WWW.BRUNSWICKVALLEY.NB.CA

13 July 2021

Ms. Cynthia T. Brown

Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Brittany Long, Logistics for Brunswick Valley Lumber, located at 367 Main St in Fredericton, NB, CA.

Brunswick Valley Lumber sells, and ships lumber from Eastern Canada to the Eastern United States. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

BVL looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. BVL welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

BVL will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

BVL supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

Brittany Long
B Long

Cc: CSX Transportation, Inc.

COOPERATIVE
RESERVE SUPPLY
INCORPORATED

1100 Iron Horse Park, North Billerica, Massachusetts 01862-1627
Phone 978-528-5320 Fax 978-528-5319

ATE: July 16, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Tony Gentile, General Manager with Cooperative Reserve Supply, located at 1100 Iron Horse Park, North Billerica, MA.

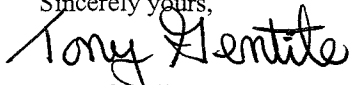
We are a wholesale distributor of building products. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

COMPANY looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Coop Reserve welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Coop Reserve will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Coop Reserve supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,


Tony Gentile

Cc: CSX Transportation, Inc.

WHOLESALE DISTRIBUTORS TO RETAIL BUILDING MATERIAL DEALERS



July 14, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Mark Gasbarro, Owner and President, with F&M Tool and Plastics, Inc., located at 175 Pioneer Dr. in Leominster Massachusetts.

My company manufactures injection molded plastics products. We use the Pan Am Southern Railway, operated by the Springfield Terminal Railroad Company ("Springfield Terminal"), to supply us with our primary raw material plastic resin. I feel the merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will help solidify the rail service in the region and more specifically to my company.

F&M Tool and Plastics looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. F&M Tool and Plastics welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service and performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

F&M Tool and Plastics will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

F&M Tool and Plastics supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

A handwritten signature in blue ink, appearing to read 'Mark Gasbarro', is written over a horizontal line.

Cc: CSX Transportation, Inc.



OFFICE OF THE
COUNTY ADMINISTRATOR
OF SARATOGA COUNTY

40 MCMASTER STREET
BALLSTON SPA, NEW YORK 12020
(518) 884-4742
FAX (518) 884-4723

STEVE BULGER
COUNTY ADMINISTRATOR

RIDGE HARRIS
DEPUTY COUNTY ADMINISTRATOR

BRIAN O'CONOR
DIRECTOR OF FINANCE

MATTHEW ROSE
MANAGEMENT ANALYST

AUDRA M. HEDDEN
CONFIDENTIAL SECRETARY

June 28, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472, *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

We are writing to support the CSX Transportation, Inc.'s ("CSXT") application to the Surface Transportation Board (the "Board") for authority to acquire Pan Am Systems, Inc. ("Pan Am") and its railroad subsidiaries, including its operating subsidiary, the Springfield Terminal Railroad Company (Springfield Terminal").

Saratoga County is committed to facilitating new solutions for safe and reliable transportation for our constituents. Freight railroads play a vital role in connecting U.S. businesses, large and small, to markets around the world. They are the lifeblood for many of our communities.

According to the application submitted by CSXT, its proposed acquisition will enhance the competitiveness of the Springfield Terminal. The merger offers the opportunity for single-line service to and from locations on 20,000 miles of the CSXT rail system and over 1,200 miles operated by Springfield Terminal. Single-line CSXT service offers best-in-class service with new standards of service performance with higher velocity, faster equipment turns, and greater consistency. CSXT will also enhance competition through lower costs, better service and improved access to the rail network in the eastern United States.

We support this proposed acquisition and believe New York will benefit from its adoption. We respectfully ask the Board to give CSXT's request its full and fair consideration, consistent with applicable statutes and regulations. Thank you for your time and consideration.

Sincerely yours,

Cc: CSX Transportation