



Surface Transportation Board
Washington, D.C. 20423-0001

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Office of Proceedings
July 16, 2021
Part of
Public Record

MEMORANDUM

TO: Cynthia T. Brown, Chief, Section of Administration, Office of Proceedings

FROM: Martin J. Oberman, Chairman

RE: Ex Parte Communications Related to Docket No. FD 36514

DATE: July 16, 2021

On July 12, 2021, I received a letter from Martine Hébert, Quebec Government Delegate in Chicago, expressing views regarding the proposed merger of Canadian National Railway Company (Canadian National) and Kansas City Southern and its railroad affiliates (KCS). I have enclosed a copy of the letter with this memorandum. Because Canadian National filed a notice of intent to file an application to acquire KCS on April 20, 2021, in Docket No. FD 36514, this communication is a prohibited ex parte communication pursuant to the Board's decision in Petition of Fieldston Co., Inc. to Establish Procedures Regarding Ex Parte Communication in Railroad Merger Proceedings, Docket No. EP 619 (STB served Jan. 8, 1997). Please place this memo and the enclosed material in the public docket of Docket No. FD 36514.



GOUVERNEMENT DU QUÉBEC
DÉLÉGATION DU QUÉBEC
CHICAGO



Chicago, June 23, 2021

The Honorable Martin J. Oberman
Chairman
Surface Transportation Board
395 E. Street, S.W.
Washington, DC 20423-0001

Subject: Canadian National and Kansas City Southern proposed merger

Dear Chairman Oberman,

We recently learned that Canadian National (headquartered in Montreal) and Kansas City Southern are in talks to connect ports in the United States, Mexico, and Canada and facilitate trade and economic prosperity across the three countries. We understand that this combination would expand the collective reach of both railroads and bring new, sustainable transportation solutions to businesses throughout the regions covered. This is important, as we must continue to develop projects that will allow us to optimize the opportunities CUSMA offers, to the benefit of all parties. The Quebec Government is, of course, strongly supportive of such projects.

For many years, Canadian National has been an integral part of the North American transportation system. Their railroad safely and reliably connects businesses, large and small, to markets around the world. As the most fuel-efficient railroad in North America, Canadian National's philosophy mirrors that of Quebec, a leader in renewable energy and a major proponent of sustainable transportation.

As you might know, the Quebec Government Delegation in Chicago has been active in the Midwest for more than 50 years working to contribute to our mutual prosperity. Our office in Chicago has worked with Canadian National for many years. CN has operated in the United States for more than 100 years and has proved on many occasions to being a strong local partner in communities where it operates. We understand that the merger with KCS would maintain the activities of the head offices in Montreal, Mexico and establish one in Kansas City, as well as generating additional investments in many states such as Illinois, Missouri, Michigan, and others.

Finally, please rest assured that we remain committed in pursuing our economic development with our US partners and therefore submit to your consideration the information presented above.

Please do not hesitate to contact me should you have any questions or concerns.

Best regards,

Martine Hébert
Quebec Government Delegate in Chicago