



LEGISLATIVE ASSEMBLY
ALBERTA

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Cynthia T. Brown
Chief, Section of Administration
Office of Proceedings
Surface Transportation Board
395 E. Street, S.W.
Washington, DC 20423-0001

Re: FD 36514, Canadian National Railway Company, Grand Trunk Corporation, and CN's Rail Operating Subsidiaries—Control—Kansas City Southern, the Kansas City Southern Railway Company, Gateway Eastern Railway Company, and the Texas Mexican Railway Company

Dear Ms. Brown:

As the Member of the Legislative Assembly of Alberta for Fort Saskatchewan-Vegreville and Chair of the Alberta Skilled Trades Caucus, I recognize the importance of CN in my constituency which includes Alberta's Industrial Heartland. CN services the Industrial Heartland, connecting industry and agriculture to areas beyond. CN is a great community partner supporting many initiatives building goodwill with industry and my communities.

I am supportive of CN's acquisition of KCS because of the superior benefits a CN-KCS railway would bring by offering faster, safer, cleaner and more direct service for North-South trade.

I believe that a combination of CN and KCS would help their customers to win their markets. I am aware of CN's strong track record of success, service, intermodal and safety proving that a combined CN-KCS would be well positioned to serve customer's needs.

It is my understanding that a combined company would create a network with enhanced end-to-end single-owner, single-operator service. This will result in a faster, safer and more economical rail option for customers, where they currently rely on trucks and provide shorter distances on key routes. With this transaction CN-KCS rail will be able to provide the seamless transportation and service that would not be available through KCS should it go forward with an alternative combination.

- This would enhance industry's ability to be competitive in markets benefiting the combined company's single-owner, single-operator service would be beneficial to industries like those in Alberta's Industrial Heartland, which I am proud to represent.

- CN's significant experience providing seamless intermodal service throughout their network and across borders.

- CN's strong commitment to engage with local communities and support to local stakeholders.

It is encouraging to hear the STB's decision to approve the voting trust for CP's proposed acquisition of KCS and I am hopeful the STB will reach the same decision with respect to the identical voting trust put forward for CN's proposed acquisition of KCS. Approving their voting trust will allow KCS's shareholders to make a fair and informed decision on combining with CN.

In my position as Member of the Legislative Assembly of Alberta for Fort Saskatchewan-Vegreville I am confident and support CN's proposed acquisition of KCS. It will be exciting to see the premier 21st century railway come to life.

Sincerely,



Jackie Armstrong-Homeniuk
Member of the Legislative Assembly of Alberta
Fort Saskatchewan-Vegreville
Chair, Alberta Skilled Trades Caucus