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Cynthia T. Brown
Chief, Section of Administration
Office of Proceedings
Surface Transportation Board
395 E. Street, S.W.
Washington, DC 20423-0001

Re: FD 36514, Canadian National Railway Company, Grand Trunk Corporation, and CN's Rail Operating Subsidiaries—Control—Kansas City Southern, the Kansas City Southern Railway Company, Gateway Eastern Railway Company, and the Texas Mexican Railway Company

Dear Ms. Brown:

Little River Intermodal Logistics Park has been working with Kansas City Southern for several years to develop an inland intermodal facility to service Southwest Arkansas, Northeast Texas, Northwest Louisiana, and Southeast Oklahoma. This facility will not only ensure the success of many current manufacturing companies in this area, but will be an invaluable asset for continued economic development. We are currently in discussions with companies considering locating in our county to have access to this facility. KCS has offered relevant insight and guidance throughout this process that has been vital to our progress.

Little River Intermodal Logistics Park supports the combination of Canadian National and Kansas City Southern because it will create faster, safer, cleaner, and more direct service of North-South trade. The combination will help achieve the potential of the USMCA.

We believe that the combination of Kansas City Southern and Canadian National would open new markets for our area manufacturing firms and increase revenue and employment opportunities, as well as support the intermodal facility we are currently developing. Canadian National's success in intermodal capabilities is of particular interest to us, as well as its reputation for service and safety. Based on these factors, we are confident that a combined Canadian National-Kansas City Southern would best provide for our needs. We are also confident, based on Canadian National's history of successful combinations throughout the years, that they would integrate effectively and efficiently with Kansas City Southern.

Kansas City Southern is a valued partner in Southwest Arkansas for our transportation needs. We are home to many paper and pulp mills, steel mills, and agricultural processes that benefit greatly from having their railroad here. Many of these facilities need access west and north that KCS can only provide through agreements with other rail companies. Rail will become more and more important as I-30 becomes more congested with heavy truck traffic. Traffic studies in 2015 estimated that the freight traffic on I-30 would double by 2030. This puts a heavy burden on the state of Texas and Arkansas for safety and maintenance of their roads. Much of this traffic can be alleviated by increased use of rail.

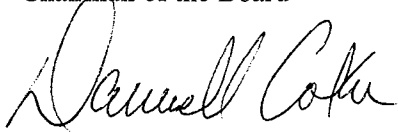
The combined company would create a network with enhanced end-to-end single-owner, single-operator service which will result in a faster, safer, and more economical rail option for us. We are hopeful this transaction will be able to provide the seamless transportation and service that is not otherwise available.

We understand that the establishment of a voting trust that benefits Kansas City Southern stakeholders is vital in the Canadian National's bid. Little River Intermodal Logistics Park unequivocally supports approval of Canadian National's voting trust. The Board recently approved the Canadian Pacific voting trust structure with a modification, and Canadian National has proposed that same structure. Therefore, we believe the STB should also approve Canadian National's voting trust. This will allow the shareholders of Kansas City Southern to make an informed and objective decision as they consider combining with Canadian National.

For all the reasons above, Little River Intermodal Logistics Park is in support of Canadian National's proposed acquisition of Kansas City Southern. We are confident this combination puts them in a strong position in the market to best serve our needs. We look forward to working with this new, stronger railway.

Sincerely,

Darrell Coker
Chairman of the Board

A handwritten signature in black ink, appearing to read "Darrell Coker", written over the printed name and title.

Cc: Parties of Record