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May 20, 2021

Cynthia T. Brown, Chief
Section of Administration Office of Proceedings
Surface Transportation Board
395 E. Street, S.W.
Washington, DC 20423-001

RE : FD 36514, Canadian National Railway Company, Grand Trunk Corporation, and CN's Rail Operating Subsidiaries-Control-Kansas City Southern, the Kansas City Southern Railway Company, Gateway Eastern Railway Company, and the Texas Mexican Railway Company

Dear Ms Brown,

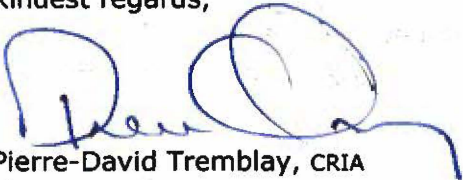
I am writing in support of CN's acquisition of KCS and to share my belief that a CN-KCS railway would bring benefits that extend across national, state and provincial borders, benefitting the longstanding North-South trade relationship between Canada and the United States.

In four years as Mayor of La Tuque Québec, I have come to value the role CN plays in our community, specifically for our industries job creators.

The CN is a good partner of our city. The company has a successful track record of acquisitions which should provide confidence that CN will create a seamless partnership integration with KCS.

I am confident in and strongly support CN's proposed acquisition of KCS. I hope to see this new railway come to life.

Kindest regards,



Pierre-David Tremblay, CRIA
Mayor