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Cynthia T. Brown
Chief, Section of Administration
Office of Proceedings
Surface Transportation Board
395 E. Street, S.W.
Washington, DC 20423-0001

Re: FD 36514, Canadian National Railway Company, Grand Trunk Corporation, and CN's Rail Operating Subsidiaries—Control—Kansas City Southern, the Kansas City Southern Railway Company, Gateway Eastern Railway Company, and the Texas Mexican Railway Company

Dear Ms. Brown:

E3 Environmental is a long-time emergency and services (OSRO) and environmental remediation company that has that has serviced CN Railroad since our founding in 2014. CN is a current, valued customer, and we recognize that CN plays a vital role in the transportation of goods to the American economy, thus they are a part of critical infrastructure to the country.

E3 Environmental supports the combination of Canadian National and Kansas City Southern because of the increased advantages this combined entity would create by offering greater, faster, safer, cleaner, and more direct service for North-South commerce.

As a long time, supplier to the railway industry, this combination will be strategic. The growth of trade between Mexico, USA and Canada would be supported greatly by this merger / acquisition, it will support the growth of investment in the rail network which will be both beneficial to us and also the overall economy.

We are also very supportive of the positive impact of converting truck freight to rail, as it is deemed a safer mode of transportation via rail and in turn, benefits our environment. We do not anticipate any adverse impacts to our company, the environment or market competition. We only see the merge as beneficial.

Central to the Canadian National's bid for Kansas City Southern is the establishment of a voting trust that benefits Kansas City Southern shareholders. E3 Environmental indisputably endorses support of Canadian National's voting trust. Canadian National proposes the same voting trust structure as Canadian Pacific, which the Board recently ratified with a modification.



E3 Environmental is confident in and strongly endorses CN's proposed acquisition of Kansas City Southern for all of the reasons as outlined above. We look forward to seeing the premier 21st century railway come to fruition.

Sincerely,

A handwritten signature in blue ink, appearing to read 'JT Newman'.

JT Newman,
President
E3 Environmental

CC: All Parties of Record