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Congress of the United States
House of Representatives
Washington, DC 20515-4209

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May 28, 2021

The Honorable Martin J. Oberman
Chairman
Surface Transportation Board
395 E. Street, S.W.
Washington, DC 20423-0001

Re: FD 36514, Canadian National Railway Company, Grand Trunk Corporation, and CN's Rail Operating Subsidiaries—Control—Kansas City Southern, the Kansas City Southern Railway Company, Gateway Eastern Railway Company, and the Texas Mexican Railway Company

Dear Chairman Oberman,

Recently, Canadian National and Kansas City Southern announced they would combine to create the premier railway for the 21st century, connecting ports in the United States, Mexico, and Canada to facilitate trade and economic prosperity across the United States. I believe that this combination would expand the collective reach of both railroads and bring new, sustainable transportation solutions to businesses in Memphis, TN and the Midsouth.

For many years, Canadian National has been an integral part of the transportation system. Their railroad safely and reliably connects Memphis businesses, large and small, to markets around the world. Perhaps more importantly, as the most fuel-efficient railroad in North America, Canadian National offers a sustainable transportation alternative to trucks – the more products we move by rail, the more we can help reduce greenhouse gas emissions and free up capacity on already congested roads and highways.

COMMITTEE ON THE JUDICIARY

SUBCOMMITTEES:

CHAIR – CONSTITUTION, CIVIL RIGHTS AND
CIVIL LIBERTIES
COURTS, INTELLECTUAL PROPERTY, AND THE
INTERNET
CRIME, TERRORISM AND HOMELAND SECURITY

COMMITTEE ON TRANSPORTATION
AND INFRASTRUCTURE

SUBCOMMITTEES:

AVIATION
HIGHWAYS AND TRANSIT
RAILROADS, PIPELINES AND HAZARDOUS
MATERIALS
WATER RESOURCES AND ENVIRONMENT

NATURAL RESOURCES COMMITTEE

SUBCOMMITTEES:

OVERSIGHT AND INVESTIGATIONS
WATER, OCEANS, AND WILDLIFE

COMMISSION ON SECURITY AND COOPERATION
IN EUROPE (U.S. HELSINKI COMMISSION)

I have worked with Canadian National for many years and appreciate their responsiveness and openness to the needs of residents. Canadian National has operated in the United States for more than 100 years and is committed to being a strong local partner in every community where it operates. Also, an added benefit of this new transaction will be the streamlined ability for Canadian National's customers to ship and receive goods between Memphis and the Midsouth, Texas, Louisiana, Kansas, M and major locations throughout Mexico, thereby more efficiently linking Memphis manufacturers to growing markets.

Finally, I was encouraged by the Surface Transportation Board's decision to approve the voting trust for Canadian Pacific's proposed acquisition of Kansas City Southern and hope the STB will promptly reach the same decision with respect to the identical voting trust put forward for Canadian National's proposed acquisition of Kansas City Southern. Approving their voting trust will allow Kansas City Southern's shareholders to make a fair and informed decision on combining with Canadian National. For all of the reasons outlined above, I strongly urge you and the Board to give the proposal every consideration.

As always, I remain,

Most sincerely,



Steve Cohen
Member of Congress