

May 21, 2021

The Honorable Martin J. Oberman
Chairman
Surface Transportation Board
395 E. Street, S.W.
Washington, DC 20423-0001

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Re: FD 36514, Canadian National Railway Company, Grand Trunk Corporation, and CN's Rail Operating Subsidiaries—Control—Kansas City Southern, the Kansas City Southern Railway Company, Gateway Eastern Railway Company, and the Texas Mexican Railway Company

Dear Chairman Oberman:

Recently, Canadian National (CN) announced its proposal to combine with Kansas City Southern (KCS), which would create the premier railway for the 21st century, connecting ports in the United States, Mexico and Canada to facilitate trade and economic prosperity across the United States. I believe that this combination would serve the greater Baton Rouge area well by expanding the collective reach of both railroads and bringing new, sustainable transportation solutions to businesses in Baton Rouge, Louisiana and the southeast Louisiana region.

For many years, CN has been an integral part of the transportation system in Baton Rouge, Louisiana. Their freight railroad safely and reliably connects Baton Rouge businesses, large and small, to markets around the world. Perhaps more importantly, as the most fuel-efficient railroad in North America, CN offers a sustainable transportation alternative to trucks – the more products we move by rail, the more we can help reduce greenhouse gas emissions and free up capacity on already congested roads and highways.

CN has operated in the U.S. for more than 100 years and is committed to being a strong local partner in everyone community where it operates. We look forward to the opportunity to expand access to passenger service between Baton Rouge and New Orleans by partnering with CN.

Finally, I was encouraged by the STB's decision to approve the Voting Trust for CP's proposed acquisition of KCS and urge the STB to promptly reach the same decision with respect to the identical Voting Trust put forward for CN's proposed acquisition of KCS. Approving both Voting Trusts will allow KCS to choose the bid it judges to be best for its shareholders. For all of the reasons outlined above, I strongly support CN's proposed combination with KCS and urge you and the Board to give the proposal every consideration.

Sincerely,



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cc: Parties of Record