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ArcelorMittal

May 3, 2021

The Honorable Cynthia T. Brown
Chief, Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street S.W.
Washington, DC 20423

Re: Finance Docket No. 36500, Canadian Pacific Ry. – Control – Kansas City Southern
Finance Docket No. 36514, Canadian National Ry. – Control – Kansas City Southern

Dear Ms. Brown:

ArcelorMittal North America hereby files this letter to express its neutrality regarding the proposed acquisition of Kansas City South ("KCS") by Canadian Pacific Railway Limited ("CP") or the Canadian National Railway Company ("CN").

ArcelorMittal North America manufactures steel products at its business units in Canada, Mexico and the United States for the agriculture, automotive, energy, industrial, and manufacturing markets. ArcelorMittal North America ships extensively on the North American rail network today for distribution of its steel and related materials.

With this submission, ArcelorMittal North America wishes to make clear that it takes no position with respect to the proposed acquisition of KCS, whether by CN or CP.

Respectfully submitted,

John Brett
CEO, ArcelorMittal North America

cc: All parties of record