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Martin Oberman

National Surface Transportation Board

395 East Street SW.

Washington, DC. 20423

March 26, 2021

RE: FD 36500-OBJECTION to proposed Canadian Pacific/Kansas City

Southern Merger Mr. Oberman,

As Chairman of the Board and CEO of Wasatch Railroad Contractors, an incorporated railroad-oriented business in the State of Wyoming, United States of America, I hereby OBJECT to the proposed merger of Canadian Pacific (CP) and Kansas City Southern (KCS).

My reasons for objecting to the proposed merger are as follows:

- This merger would allow a Canadian based railroad a dominating monopoly in the United States of America. I am opposed to a Canadian based company having such a large portion of power with-in the United States of America.
- This merger creates the only Railroad system with direct ownership of track and trackage rights to Canada, United States of America and Mexico.
- This merger does not present additional merger options for other major Class I's to gain the access to Canada and or Mexico thus maintaining a fair and open market system.
- US Class I's have been rejected access to Mexico in the past. This merger is essentially allowing a Canadian based railroad to access large portions of the United States while also gaining large unobstructed access to Mexico, which again, has been denied other US Class I's

This merger goes against everything that maintains a good and strong economy in the United States of America and places Canada and Mexico in a stronger position to dominate what should be United States Transportation matters essentially giving more control to Canada and Mexico.

This merger should be blocked and opposed by the NTSB at all costs and by all measures. This merger is not healthy for the United States of America as a whole and is in no way healthy for the United States Transportation system as a whole. Please be active in opposing and abolishing this merger request.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'John E. Rimmasch', is written over a horizontal line.

John E. Rimmasch Chairman of the Board/CEO
Wasatch Railroad Contractors

cc: ASLRRRA/NITL; All parties of record