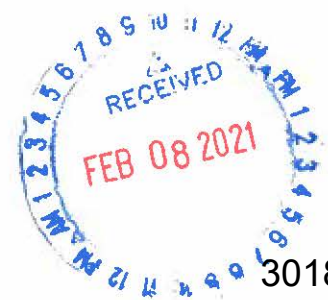




Waterbury Regional Chamber
driving business to business



January 19, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E. Street, S.W.
Washington, D.C. 20423

ENTERED
Office of Proceedings
March 25, 2021
Part of
Public Record

Re: Docket No. FD 36472 CSX Corporation and CSX Transportation, Inc. – Control and Merger-Pan Am Systems, Inc., et al.

Dear Ms. Brown,

As the President and CEO of the Waterbury Regional Chamber in Waterbury, CT, I am eager to share with you our organization's support for the acquisition of Pan Am Systems and its subsidiaries by CSX Transportation, Inc. ("CSXT"). Our Chamber of Commerce currently serves over 900 business members throughout our 14-town region, many of which are manufacturers that will benefit from this merger.

Members have shared their excitement at the prospect of expanded single-line railroad service at their facilities, following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal Railroad Company ("Springfield Terminal") into CSXT. Our members believe that this merger will result in better, more frequent service; quicker delivery; the ability to ship more product via railcar which will take tractor trailers off of Connecticut's roads; expanded markets for our manufacturing community, and employment opportunities.

Fast, safe, and reliable rail service through this merger will be a welcome improvement for the manufacturers in our region who are the lifeblood of the local business community.

The Waterbury Regional Chamber supports the proposed merger and requests that the Board approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely,

Lynn G. Ward
President & CEO

CC: CSX Transportation, Inc.

