

Granite State Concrete, Inc.

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SHIPPER ON PAN AM
January 11, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423



Re: Docket No. FD 36472, *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am John G. MacLellan III, President of J. G. MacLellan Concrete Co., Inc. and Granite State Concrete Co., Inc. with offices at 180 Phoenix Ave., Lowell, MA.

Granite State Concrete Co., Inc. moves crushed stone over the Springfield Terminal Railroad Company line in New Hampshire. J. G. MacLellan Concrete Co., Inc. receives shipments of cement originating outside of New England to facilities in Massachusetts. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

J. G. MacLellan Concrete Co., Inc. and Granite State Concrete Co., Inc. looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Our companies welcome the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

We hope to explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

J. G. MacLellan Concrete Co., Inc. and Granite State Concrete Co., Inc. supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,


John G. MacLellan III

Cc: CSX Transportation, Inc.

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