



Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

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Office of Proceedings
March 25, 2021
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Public Record

Re: Docket No. FD 36472, *CSX Corporation and Merger-Pan Am Systems, Inc.*

Dear Ms. Brown:

I am André Beaulieu, Director of Sales with J.D. Irving, Limited - located at 300 Union Street, Saint John, NB Canada, E2L 4M3 Canada.

J.D. Irving, Limited has sawmill and woodland operations in New Brunswick, Nova Scotia, and Maine, USA. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

J.D. Irving, Limited looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. JD Irving, Limited welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to using the CSXT platform that will enable us to track and manage our shipments with much greater precision and confidence.

J.D. Irving, Limited has been a good CSXT partner over the years. We look forward to exploring new supply chain solutions and market opportunities with the CSXT Sales team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through CSXT.

J.D. Irving, Limited supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

J. D. Irving Limited

André Beaulieu
Director of Sales and Transportation, Irving Sawmills

Cc: CSX Transportation, Inc.