



301828 January 8, 2021

Ms. Cynthia T. Brown  
Chief of the Section of Administration, Office of Proceedings  
Surface Transportation Board  
395 E Street, S.W.  
Washington, D. C. 20423

ENTERED  
Office of Proceedings  
March 25, 2021  
Part of  
Public Record

**Re: Docket No FD 36472, CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.**

Dear Ms. Brown,

I am Mark Mosher, Vice President of the Pulp & Paper Division of J.D. Irving, Limited, located at 300 Union Street, Saint John, NB Canada, E2L 5B6.

JD Irving has pulp, paper and corrugated medium operations in New Brunswick. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

JD Irving looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. JD Irving welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order, to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

JD Irving will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service, and improved access to the North American rail network through single-line CSXT best-in-class rail service.

JD Irving supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

Mark Mosher, Vice President

cc: CSX Transportation, Inc.