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H&T Waterbury Part of
H&T Waterbury, Inc. Public Record
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January 18, 2021

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S. W.
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc. – Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown,

I am Spencer Cushman, Director of Operations at H&T Waterbury, Inc., a manufacturer of deep drawn metal components located at 984 Waterville St. in Waterbury, CT. Our scrap metal processor, Albert Bros., Inc. ("Albert Bros"), uses the Springfield Terminal Railroad Company ("Springfield Terminal") as part of their ongoing business. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at Albert Bros.

The improved service from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT, allows Albert Bros to provide better service to their customers and suppliers, of which we are one. Competitive scrap processing rates have a significant impact on the ability for H&T Waterbury, Inc. to remain competitive and secure US manufacturing jobs especially against growing and intense competition from China. Additionally, greater investment into rail infrastructure in New England improves options for freight transportation by improving the competitiveness of intermodal freight transportation.

H&T Waterbury, Inc. supports the proposed merger and requests that the Board approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely,

W. Spencer Cushman
Director of Operations

Cc: CSX Transportation, Inc.