

ENTERED  
Office of Proceedings  
March 25, 2021  
Part of  
Public Record

**F.L. LARSON TRUCKING, INC.**

Physical: 55 High Street, Unit 14, N. Billerica, MA 01821  
Mailing: 38 Old Auburn Road, Derry, NH 03038  
603-434-6171  
larsontk@comcast.net



January 12, 2021

Ms. Cynthia T. Brown  
Chief of the Section of Administration, Office of Proceedings  
Surface Transportation Board  
395 E Street, S.W.  
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Kathleen A. Larson, Treasurer with F.L. Larson Trucking, Inc., located at 55 High Street, Unit 14, N. Billerica, MA 01821.

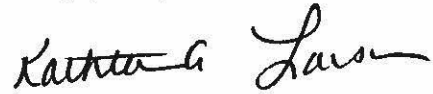
F.L. Larson Trucking, Inc. is a freight car unloading and trucking operation serving the New England area. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

F.L. Larson Trucking, Inc. looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. F.L. Larson Trucking, Inc. welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

F.L. Larson Trucking, Inc. will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

F.L. Larson Trucking, Inc. supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

A handwritten signature in black ink that reads "Kathleen A. Larson". The signature is written in a cursive style with a large initial 'K' and a long, sweeping underline.

Kathleen A. Larson, Treas.  
F.L. Larson Trucking, Inc.

Cc: CSX Transportation, Inc.