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Saint-Basile, December 16 2020

Ms. Cynthia T. Brown
Chief of the Section of Administration, Office of Proceedings
Surface Transportation Board
395 E Street, S.W.
Washington, D. C. 20423

Re: Docket No. FD 36472, *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

I am Jean Lebrun, Assistant VP Cement Business Development and Logistics Manager with Ciment Québec inc., located at 145, du Centenaire boul. Saint-Basile (Quebec) Canada, G0A 3G0.

Ciment Québec operates in Québec, Ontario, the Maritimes provinces and United States. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our New England facilities. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at these facilities.

Ciment Québec looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Ciment Québec welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Ciment Québec will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Ciment Québec supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,



JEAN LEBRUN
Assistant VP Cement Business Development
Logistics Manager

Cc: CSX Transportation, Inc.