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Office of Proceedings  
March 19, 2021  
Part of  
Public Record

March 19, 2021

CSXT/PAR-6

**VIA E-FILING**

Cynthia T. Brown  
Chief, Section of Administration  
Surface Transportation Board  
Office of Proceedings  
395 E Street, SW  
Washington, DC 20423

Re: **STB Docket No. FD 36472, CSX Corporation and CSX Transportation, Inc., et al.—  
Control and Merger—Pan Am Systems, Inc., Pan Am Railways, Inc., Boston and  
Maine Corporation, Maine Central Railroad Company, Northern Railroad, Pan Am  
Southern LLC, Portland Terminal Company, Springfield Terminal Railway  
Company, Stony Brook Railroad Company, and Vermont & Massachusetts  
Railroad Company**

Dear Ms. Brown:

Enclosed please find a letter in support of the Application filed in the above-referenced matter from Poland Spring.

Respectfully submitted,

/s/ Anthony J. LaRocca

Anthony J. LaRocca  
Peter W. Denton  
Sally Mordi  
*Attorneys for CSX Corporation and  
CSX Transportation, Inc.*

Enclosures

cc: Louis E. Gitomer; All parties of record

**CERTIFICATE OF SERVICE**

I hereby certify that I have caused this Letter in Docket No. FD-36472, *CSX Corporation and CSX Transportation, Inc.—Control and Merger—Pan Am Systems, Inc., Pan Am Railways, Inc., Boston and Maine Corporation, Maine Central Railroad Company, Northern Railroad, Pan Am Southern LLC, Portland Terminal Company, Springfield Terminal Railway Company, Stony Brook Railroad Company, and Vermont & Massachusetts Railroad Company*, to be served electronically or by first class mail, postage pre-paid, on all parties of record in this proceeding.

/s/ Sally Mordi

Sally Mordi  
Attorney for CSX Corporation and  
CSX Transportation, Inc.

March 19, 2021

Poland Spring®

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March 18, 2021

Ms. Cynthia T. Brown  
Chief of the Section of Administration, Office of Proceedings  
Surface Transportation Board  
395 E Street, S.W.  
Washington, D. C. 20423

Re: Docket No. FD 36472 *CSX Corporation and CSX Transportation, Inc.-Control and Merger-Pan Am Systems, Inc., et al.*

Dear Ms. Brown:

My name is Sarah Cohen and I am the Northeast Regional Transportation Manager for Poland Spring.

Poland Spring is one the leading bottled water brands in the Northeastern United States. From our three factories in Maine, we supply healthy beverages to our consumers in New England and beyond. We use the Springfield Terminal Railroad Company ("Springfield Terminal") to originate and terminate traffic at our facilities for movements within and outside of New England. The merger of Springfield Terminal into CSX Transportation, Inc. ("CSXT") will expand the single-line railroad service at our facilities.

Poland Spring looks forward to the improved service that we will receive from CSXT following the approval by the Surface Transportation Board (the "Board") of the merger of Springfield Terminal into CSXT. Poland Spring welcomes the level of infrastructure investment that CSXT has deemed necessary over the past several years in order to implement its dynamic operating model that has resulted in CSXT setting new standards of service performance with higher velocity, faster equipment turns, and greater consistency. We also look forward to availing ourselves of the unprecedented visibility into our supply chain through the ShipCSX platform that will enable us to track and manage our shipments with much greater precision and confidence.

Poland Spring will explore and implement new supply chain solutions and market opportunities with the CSXT Sales and Marketing team. We expect to enhance our competitiveness through lower costs, better service and improved access to the North American rail network through single-line CSXT best-in-class rail service.

Poland Spring supports the proposed merger and requests that the Board expeditiously approve the acquisition of Pan Am Systems and its subsidiaries by CSXT.

Sincerely yours,

Sarah Cohen  
Northeast Regional Transportation Manager

Cc: CSX Transportation, Inc.